



TECHNICAL ADVISORY COMMITTEE AGENDA
2:30 p.m., Quarterly Meeting
Wednesday, January 4, 2011
SolTrans Conference Room, Vallejo

<u>ITEM</u>	<u>STAFF PERSON</u>
I. CALL TO ORDER	
II. APPROVAL OF AGENDA	
III. OPPORTUNITY FOR PUBLIC COMMENT (2:30 – 2:35 p.m.)	
IV. INTRODUCTION (2:35 – 2:50 p.m.) 1. Committee Formation Discussion	Jim McElroy, Interim Executive Director
V. FINANCE ISSUES - OPERATIONS	
A. Annual Operating Budget Review <i>Recommendation:</i> <i>Informational.</i> (2:50 – 3:05 p.m.) Pg. 3	Nancy Whelan, Interim Chief Financial Officer
VI. FINANCE ISSUES - CAPITAL	
A. Grant Status <i>Recommendation:</i> <i>Informational.</i> (3:05 – 3:20 p.m.) Pg. 11	Nancy Whelan, Interim Chief Financial Officer

VII. SERVICE ISSUES

A. Short Range Transit Plan Overview

Recommendation:

Informational.

(3:20 – 3:40 p.m.)

Pg. 13

John Harris,
Special Projects Manager

B. Service Change Timeline

Recommendation:

Forward a recommendation to the SolTrans Board to distribute the proposed service modification implementation timeline for public comment.

(3:40 – 3:55 p.m.)

Pg. 69

Jeanine Wooley,
Director of Operations

VIII. NEXT MEETING

IX. ADJOURNMENT

Agenda Item IV.1
January 4, 2012

Committee Formation Discussion
(To be provided under separate cover.)

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DATE: December 27, 2011
TO: SolTrans Technical Advisory Committee
FROM: Nancy Whelan, Interim Chief Financial Officer
RE: Annual Operating Budget Review

Discussion:

Attached for your information, is the staff report to the SolTrans Board of Directors regarding the status of the FY 2011-12 Operating Budget. The report compares the estimated actual revenues and expenditures through October 31, 2011 to budgeted amounts. Generally, estimated actuals are within the range of what is expected for this period.

To familiarize the TAC with SolTrans' annual operating budget, we will present an overview of the budget and be prepared to discuss the FY 2011-12 annual budget and our five year projections at our meeting on January 4, 2012.

Recommendation:

Informational.

Attachments

- A. Budget Status Report – 12-15-11 SolTrans Board Report
- B. SolTrans FY 2011-12 Budget Status

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DATE: December 5, 2011
 TO: SolTrans Board Meeting
 FROM: Nancy Whelan, Interim Chief Financial Officer
 RE: Budget Status Report

Background:

The SolTrans Board of Directors adopted the FY 2011-12 annual operating budget in May 2011. Since then, the transit operations of the Cities of Benicia and Vallejo were consolidated into a single contract with MV Transit under the direction of SolTrans on July 1, 2011. SolTrans budget, accounting, and banking functions were put into operation under a contract with the City of Vacaville in August.

The adopted FY 2011-12 operating budget is organized by the three modes of transit provided by SolTrans: fixed route bus service, paratransit service, and the taxi scrip program. Fixed route service accounts for the majority of the budget with 86% of all expenditures attributed to this mode. Paratransit accounts for 12% and taxi scrip accounts for 2% of the budget. System wide, budgeted expenditures for all modes fall into the following four categories:

Operating Contract	67%
Fuel	17%
Administration	10%
Other (e.g., facility maintenance, utilities, security)	6%

Quarterly budget reports are planned; however, budget information for the first quarter of this fiscal year was not available until early November due to the transition of financial systems. Accordingly, in this first report to the Board, we are reporting on budget vs. estimated actual expenditures for the first four months of the fiscal year, rather than the first three months of the fiscal year. Based on this information and the results of the first half of the fiscal year, we plan to recommend a mid-year budget adjustment to the Board in February 2012.

Discussion:

The first annual budget of SolTrans was based on budget information provided by the two cities. The first four months of operations has given a slightly clearer picture of the financial realities of the new organization. We are still learning about certain expenditures and how to monitor and report on them, we are getting a better understanding about pass through funds, and we are still transitioning our relationship with the cities and entering into a new contract for services with the

Water Emergency Transit Authority (WETA). All of these activities impact the financial picture of SolTrans.

The first four months of operation has shown that revenues and expenditures are on target with the budget. A comparison of the budget to the estimated actual revenues and expenditures as of October 31, 2011 is shown in Attachment A. With about 33% of the year complete, we have received 39% of the anticipated revenue and we have spent 32% of the anticipated expenditures. Highlights of the key budget to actual findings are as follows:

Revenues

- **Fare revenue** for fixed route and paratransit is higher than anticipated. We are cautiously optimistic about this result, as there are certain pass-through revenues that may be recorded as fares that would be more appropriately classified elsewhere.
- **TDA, STAF, and RM-2** funds have been received as anticipated.
- **Federal Section 5307, 5311, and 5316** funds have not yet been claimed, pending final resolution of the available amount of 5311 and subject to filing of an FTA grant in January.

Expenditures

- **Operating contract** expenditures for fixed route and paratransit services are approximately on target with the budget. The contract provides for billing of estimated expenditures every two weeks which are reconciled to actual expenditures monthly. The actual expenditures reported here are very slightly higher than budgeted, and may be due to the billing and reconciliation cycle.
- **Fuel costs** are less than budgeted for fixed route and more than budgeted for paratransit. In total, we are within our fuel budget. The differences are attributable in part to the replacement of three diesel fueled paratransit vans with three gasoline fueled paratransit vans. Per gallon fuel prices are lower than budgeted and fixed route fuel usage is on target with the quantities budgeted. The fuel budget is monitored weekly.
- **Security** costs are higher than anticipated due to increased needs at the transit center and at the Curtola Park and Ride facility. Our continued monitoring of security needs and how to best address them will help us plan for the balance of the year and for the future. We anticipate that a mid-year budget adjustment will be required for this line item.
- **Administration** costs are reported to be less than budgeted. This is due in part to certain contract expenditures such as the costs for audit services, being incurred later in the fiscal year. Those expenditures are projected to be closer to the budgeted amount at year end. Salaries and benefits are the major component of this category. Salary and benefits were budgeted for 5.5 full time equivalent employees. Currently, 2 employees are contracted for service with City of Vallejo, 2 part time and one full time temporary employees were under contract with temporary service agencies during the reporting period, and 2 positions are filled with part time consultants. The two consultant positions, legal counsel services, and other transition consulting services are being paid for by STA. Due to the STA contribution, and the time frame for hiring permanent staff, we anticipate salary savings for the year. However, other administrative expenditures may be higher than anticipated. These items will be considered in the mid-year budget adjustment.

Overall, the estimated actual revenues and expenditures are within the range of what is expected for this period. A mid-year budget adjustment will address fuel usage and costs by mode, security costs, budgeting for the intercity taxi scrip program, and budgeting for pass through costs and revenues.

Recommendation:

Informational.

Reviewed by:

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Executive Director

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SolTrans FY 2011-12 Budget Status

December 2, 2011

Operating Revenue by Mode

Attachment B

Page 1 of 2

	FY 2011/12 Adopted	FY 2011/12 Estimated Actual As of October 31, 2011	% Complete
Bus Revenues			
Fares	\$3,093,000	\$1,111,103	36%
FTA Section 5307 Operating Assistance	-	-	
FTA Section 5307 Preventive Maintenance	250,000	-	
FTA ARRA Preventive Maintenance	-	-	
FTA Section 5303	-	-	
FTA Section 5311 Non-Urbanized Area	42,503	-	
FTA Section 5316 JARC	200,000	-	
FTA Section 5317 NF	-	-	
STAF Operating Assistance - Vallejo Rev Base	609,616	609,616	100%
STAF Operating Assistance - Vallejo Prop 42	-	-	
STAF Operating Assistance - Benicia Rev Base	-	-	
STAF Operating Assistance - Benicia Prop 42	-	-	
STAF Operating Assistance - Solano County Pop Base	-	-	
STAF Lifeline	-	-	
Regional Measure 2 (RM-2)	1,223,840	407,946	33%
Transportation Development Act (TDA)	5,676,841	2,508,001	44%
Intercity Funding Agreement	95,000	-	0%
Bridge Toll AB 664 PM	-	-	0%
Other revenues	21,100	631	3%
Bus Revenues Subtotal	11,211,900	4,637,297	41%
Paratransit Revenues			
Fares - Existing	71,000	39,228	55%
FTA Section 5307 10% ADA set-aside	667,000	-	
STAF Operating Assistance	-	-	
Transportation Development Act (TDA)	770,300	340,315	44%
Paratransit Revenues Subtotal	1,508,300	379,543	25%
Taxi Scrip Revenues			
Taxi Coupon Sales - Local	112,000	31,944	29%
Taxi Coupon Sales - Regional	15,000	6,555	44%
Transportation Development Act (TDA)	152,815	67,513	44%
Taxi Scrip Revenues Subtotal	279,815	106,012	38%
FAREBOX REVENUES	3,276,000	1,182,275	36%
FUNDING SOURCE REVENUES	9,724,015	3,940,577	41%
Total, Revenues	\$13,000,015	\$5,122,852	39%

SoITrans FY 2011-12 Budget Status

Attachment B

December 2, 2011

Page 2 of 2

Detailed Operating Expenditure by Mode

	FY 2011/12 Adopted	FY 2011/12 Estimated Actual As of October 31, 2011	% Complete
Bus Expenses			
Operating Contract	7,728,000	2,674,674	35%
Fuel	2,096,000	592,030	28%
Insurance costs	400,000	157,633	39%
Security	116,600	58,954	51%
Bus Facility Maintenance	63,900	14,923	23%
Bus Maintenance	19,000	3,602	19%
Utilities	33,000	3,868	12%
Printing	13,400	6,462	48%
Professional Services	50,000	925	2%
Route 200: Transfer costs to WETA	(296,000)		0%
Ferry Ticket Office Transfer to Ferry	(182,000)		0%
General Administration	1,170,000	111,260	10%
Bus Expenses Subtotal	11,211,900	3,624,331	32%
Paratransit Expenses			
Operating Contract - Existing	1,219,000	368,709	30%
Fuel	66,000	37,923	57%
Maintenance	44,000	2,145	5%
Printing	9,300	95	1%
General Administration	170,000	37,630	22%
Paratransit Expenses Subtotal	1,508,300	446,502	30%
Taxi Scrip Expenses			
Scrips Payments - Local	236,815	47,040	20%
Scrips Payments - Regional	15,000		0%
General Administration	28,000	1622	6%
Taxi Scrip Expenses Subtotal	279,815	48,662	17%
Total, Expenses	\$13,000,015	\$4,119,495	32%
Revenues Less Expenses	\$0	\$1,003,357	

Grant Status

(To be provided under separate cover.)

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DATE: December 27, 2011
TO: Technical Advisory Committee
FROM: John Harris, Special Projects Manager
RE: Short Range Transit Plan Overview

Background:

This informational item will focus on three topics. These include:

- the purpose of a Short Range Transit Plan (SRTP)
- status of the development of SolTrans' SRTP (12/15 Board memo attached)
- the importance of the current draft operations plan (the most important element of the SolTrans SRTP; also attached)

A synopsis of each of the above will be presented followed with a discussion (question and answer session).

Recommendation:

Informational.

Attachments:

- A. Short Range Transit Plan Update – 12-15-11 SolTrans Board Report
- B. Draft Operations Plan

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*Agenda Item VIII.A
December 15, 2011*



DATE: December 8, 2011
TO: SolTrans Board
FROM: John Harris, Special Projects Manager
RE: SRTP Update (Schedule, Deliverables and Draft Reports)

Background:

MTC has extended the completion date by one-month for the Short Range Transit Plan (SRTP). The contract end date is now January 31, 2012. The final SRTP will include a series of complementary elements or chapters, each of which analyzes a specific facet of mobility issues within the SolTrans' service area. Collectively these elements support development of an Operations Plan which will guide service-related decisions across the next five years.

The purpose of this month's report is two-fold. First, is to obtain SolTrans Board acceptance of the final two complementary consultant elements for inclusion into the SRTP. The items have been reviewed and edited by staff and are attached. The items include:

- ADA Paratransit Analysis
- Public Involvement chapter

Elements that have already been approved for inclusion in the SRTP at the September and October SolTrans Board meetings include:

- Service Evaluation chapter
- Interim Mission Statement
- Ride Check Analysis
- Demand-Response Analysis
- Demand Analysis chapter

The second purpose of this report is to provide drafts of the Operations Plan and Capital/Financial Plan. Our SRTP consultant, Jim Moore, will make a presentation on these interim deliverables. Particular attention will be devoted to recommendations concerning SolTrans' constrained financial environment. Staff is seeking Board feedback for use in developing a final draft for review and approval at the January meeting.

Recommendation:

Accept staff's recommendation to include the ADA Paratransit Analysis and the Public Involvement chapter in the SRTP. Provide input to SolTrans' staff and consultant as to the proposed Operations Plan and Capital/Financial Plan.

Attachments:

- A. ADA Paratransit Analysis
- B. Public Involvement chapter
- C. Draft Operations Plan
- D. Draft Capital/Financial Plan

Reviewed by:



Executive Director

CHAPTER X – OPERATIONS PLAN

This chapter presents a vision for the development of the SolTrans public transit program across the next five years. The recommendations described within this chapter reflect the findings presented within the service evaluation, community survey analysis, demand analysis, ride check analysis, dial-a-ride analysis, and paratransit analysis chapters specific to current service provision (i.e., fixed-route – inter-city/commuter and “community-circulator”; flex routes; dial-a-ride programs; paratransit services; and shuttles). Key findings from prior chapters addressed herein include:

- The overly-complicated fare structures arising from the consolidation of the Benicia and Vallejo transit programs,
- Declining productivity of Vallejo Transit believed to be attributable to the service cuts made in 2007,
- Service overlaps in the Benicia Breeze program, and
- Ineffective provision of services within Benicia.

The consultant’s recommendations are grouped within two phases:

- Phase 1: A realignment of the existing service delivery structure slated for July 1, 2012 resulting in a system-wide baseline of 111,225 Vehicle Service Hours annually.
- Phase 2: Continued service development building upon the baseline.

PHASE 1 RECOMMENDATIONS

Given a forecast budget shortfall of \$3.0 million in FY 2012/13, it is critical changes be made to the current SolTrans service plan to improve both productivity and cost-effectiveness. We anticipate SolTrans will receive 2.4 million in one-time funding from the Metropolitan Transportation Commission to assist with costs associated with the consolidation of the City of Benicia and City of Vallejo programs. To backfill the balance of the forecast shortfall, Moore & Associates developed the following Operations Plan intended to guide service realignment. Implementation of the proposed service realignment is anticipated for July 1, 2012. The proposed Vehicle Service Hours system-wide baseline (111,225 VSH) represents a service level goal identified by SolTrans’ management team. This goal addresses the forecast funding shortfall combined with the desire for service expansion into currently unserved areas. Through FY 2010/11, Vallejo Transit alone operated at a baseline 108,206 Vehicle Service Hours annually. The proposed reduction service level would result in a cost saving of \$1.7 million for the combined system operators.

Fixed-Route Recommendations

The following discussion pertains to the fixed-route component of the SolTrans system. Collectively, the recommendations reflect a substantial realignment of the current route structure. The fixed-route system described herein is based upon approximately 93,670 Vehicle

Service Hours annually. The proposed realignment is designed to more efficiently meet the mobility needs of the total service area as identified and quantified in the Demand Analysis (Chapter X) as well as input from the community and project stakeholders. Implementation of these changes would result in a transit program serving new areas of the community as well as improving connectivity within and between specific portions of the current service area. The sample schedules presented herein are solely for illustrative purposes and are not intended to reflect final operating schedules anticipated for July 1, 2012. Actual operating schedules should be developed through discussions with the agency's operations contractor.

Route 1

Current Service

Route 1 travels along Sonoma Blvd (State Route 29), extending north to Mini Drive and south to South Vallejo Community Center. This route primarily serves Food 4 Less shopping center, Vallejo Middle, Vallejo High, Park Place Shopping Plaza (Sonoma Blvd) and Raley's Shopping Center. Service operates on 30-minute headways, weekdays from 4:50 a.m. to 8:28 p.m. and Saturday from 5:50 a.m. to 10:58 p.m. Based on ride check data (Spring/Summer 2011) Route 1 generated the lowest boarding and alighting averages among all routes.

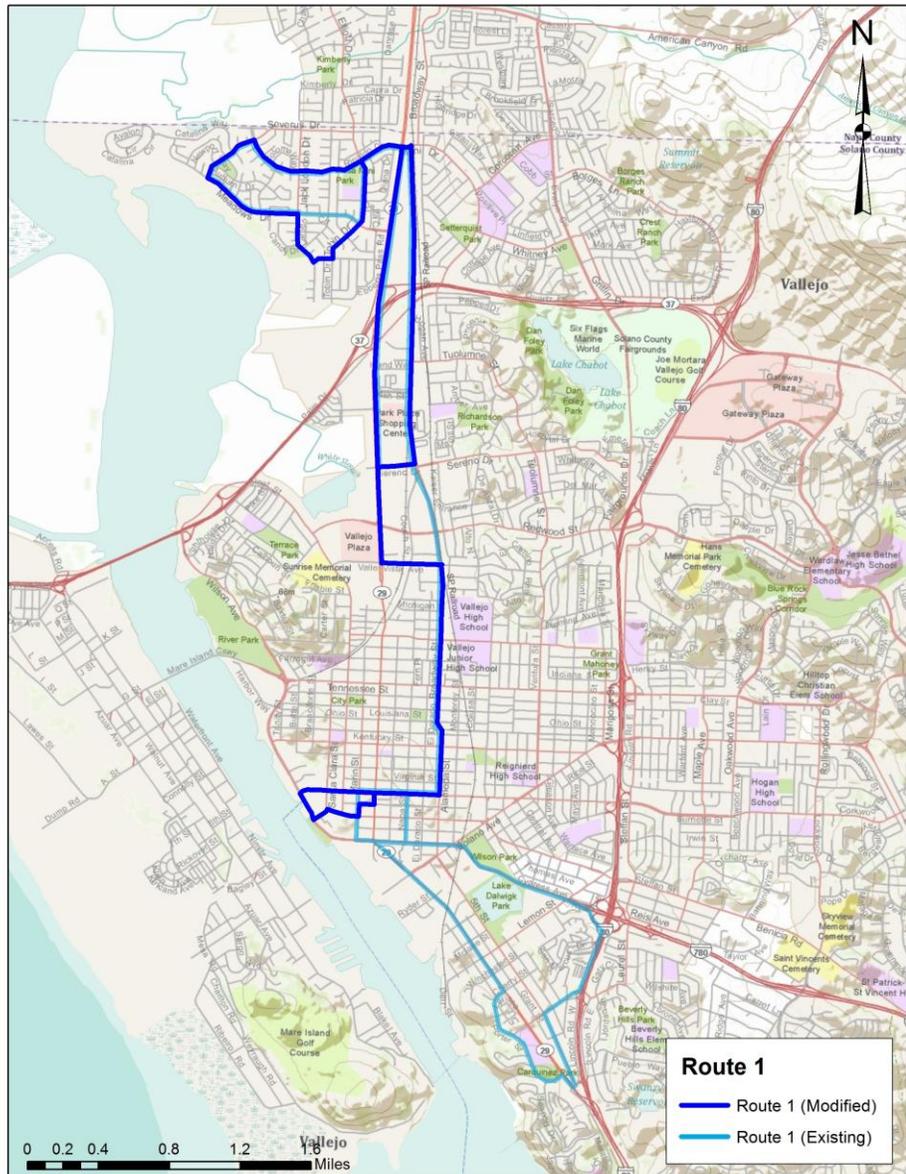
Proposed Restructure

To increase ridership, we propose modifying Route 1 to terminate at the Downtown Transit Center in Vallejo and cease operating south of that location. Inclusive of this slight modification, the alignment between the Downtown Transit Center and Rancho Vallejo remains largely unchanged. Exhibit x.1 illustrates both the existing and proposed alignments. This proposed realignment will not eliminate service to South Vallejo, the proposed Route 3 will provide serve South Vallejo, Beverly Hills extending to Glen Cove.

Justification

Route realignment will address productivity and reliability while maintaining services to North Vallejo.

Exhibit x.1 Proposed Route 1



As proposed, Route 1 would operate on a 30-minute headway every half-hour across the entirety of each weekday, from 6:30 a.m. to 7:30 p.m. On Saturday the route would operate on a 60-minute headway, from 6:30 a.m. to 7:30 p.m. A sample operating schedule including proposed time-point locations is shown below. Saturday times highlighted in gray.

Exhibit x.2 Route 1 Sample Schedule

Downtown Transit Center	Broadway/Tennessee	Sereno Transit Center (arrive)	Sereno Transit Center (depart)	Sonoma/Yolano	Sonoma/Mini	Mini/Elliott	Broadway Food 4 Less	Transit Yard (trailer park)	Sereno Transit Center (arrive)	Sereno Transit Center (depart)	Broadway/Tennessee	Downtown Transit Center
6:30 AM	6:35 AM	6:42 AM	6:45 AM	6:47 AM	6:50 AM	6:58 AM	7:06 AM	7:11 AM	7:13 AM	7:15 AM	7:21 AM	7:27 AM
7:00 AM	7:05 AM	7:12 AM	7:15 AM	7:17 AM	7:20 AM	7:28 AM	7:36 AM	7:41 AM	7:43 AM	7:45 AM	7:51 AM	7:57 AM
7:30 AM	7:35 AM	7:42 AM	7:45 AM	7:47 AM	7:50 AM	7:58 AM	8:06 AM	8:11 AM	8:13 AM	8:15 AM	8:21 AM	8:27 AM
8:00 AM	8:05 AM	8:12 AM	8:15 AM	8:17 AM	8:20 AM	8:28 AM	8:36 AM	8:41 AM	8:43 AM	8:45 AM	8:51 AM	8:57 AM
8:30 AM	8:35 AM	8:42 AM	8:45 AM	8:47 AM	8:50 AM	8:58 AM	9:06 AM	9:11 AM	9:13 AM	9:15 AM	9:21 AM	9:27 AM
9:00 AM	9:05 AM	9:12 AM	9:15 AM	9:17 AM	9:20 AM	9:28 AM	9:36 AM	9:41 AM	9:43 AM	9:45 AM	9:51 AM	9:57 AM
9:30 AM	9:35 AM	9:42 AM	9:45 AM	9:47 AM	9:50 AM	9:58 AM	10:06 AM	10:11 AM	10:13 AM	10:15 AM	10:21 AM	10:27 AM
10:00 AM	10:05 AM	10:12 AM	10:15 AM	10:17 AM	10:20 AM	10:28 AM	10:36 AM	10:41 AM	10:43 AM	10:45 AM	10:51 AM	10:57 AM
10:30 AM	10:35 AM	10:42 AM	10:45 AM	10:47 AM	10:50 AM	10:58 AM	11:06 AM	11:11 AM	11:13 AM	11:15 AM	11:21 AM	11:27 AM
11:00 AM	11:05 AM	11:12 AM	11:15 AM	11:17 AM	11:20 AM	11:28 AM	11:36 AM	11:41 AM	11:43 AM	11:45 AM	11:51 AM	11:57 AM
11:30 AM	11:35 AM	11:42 AM	11:45 AM	11:47 AM	11:50 AM	11:58 AM	12:06 PM	12:11 PM	12:13 PM	12:15 PM	12:21 PM	12:27 PM
12:00 PM	12:05 PM	12:12 PM	12:15 PM	12:17 PM	12:20 PM	12:28 PM	12:36 PM	12:41 PM	12:43 PM	12:45 PM	12:51 PM	12:57 PM
12:30 PM	12:35 PM	12:42 PM	12:45 PM	12:47 PM	12:50 PM	12:58 PM	1:06 PM	1:11 PM	1:13 PM	1:15 PM	1:21 PM	1:27 PM
1:00 PM	1:05 PM	1:12 PM	1:15 PM	1:17 PM	1:20 PM	1:28 PM	1:36 PM	1:41 PM	1:43 PM	1:45 PM	1:51 PM	1:57 PM
1:30 PM	1:35 PM	1:42 PM	1:45 PM	1:47 PM	1:50 PM	1:58 PM	2:06 PM	2:11 PM	2:13 PM	2:15 PM	2:21 PM	2:27 PM
2:00 PM	2:05 PM	2:12 PM	2:15 PM	2:17 PM	2:20 PM	2:28 PM	2:36 PM	2:41 PM	2:43 PM	2:45 PM	2:51 PM	2:57 PM
2:30 PM	2:35 PM	2:42 PM	2:45 PM	2:47 PM	2:50 PM	2:58 PM	3:06 PM	3:11 PM	3:13 PM	3:15 PM	3:21 PM	3:27 PM
3:00 PM	3:05 PM	3:12 PM	3:15 PM	3:17 PM	3:20 PM	3:28 PM	3:36 PM	3:41 PM	3:43 PM	3:45 PM	3:51 PM	3:57 PM
3:30 PM	3:35 PM	3:42 PM	3:45 PM	3:47 PM	3:50 PM	3:58 PM	4:06 PM	4:11 PM	4:13 PM	4:15 PM	4:21 PM	4:27 PM
4:00 PM	4:05 PM	4:12 PM	4:15 PM	4:17 PM	4:20 PM	4:28 PM	4:36 PM	4:41 PM	4:43 PM	4:45 PM	4:51 PM	4:57 PM
4:30 PM	4:35 PM	4:42 PM	4:45 PM	4:47 PM	4:50 PM	4:58 PM	5:06 PM	5:11 PM	5:13 PM	5:15 PM	5:21 PM	5:27 PM
5:00 PM	5:05 PM	5:12 PM	5:15 PM	5:17 PM	5:20 PM	5:28 PM	5:36 PM	5:41 PM	5:43 PM	5:45 PM	5:51 PM	5:57 PM
5:30 PM	5:35 PM	5:42 PM	5:45 PM	5:47 PM	5:50 PM	5:58 PM	6:06 PM	6:11 PM	6:13 PM	6:15 PM	6:21 PM	6:27 PM
6:00 PM	6:05 PM	6:12 PM	6:15 PM	6:17 PM	6:20 PM	6:28 PM	6:36 PM	6:41 PM	6:43 PM	6:45 PM	6:51 PM	6:57 PM
6:30 PM	6:35 PM	6:42 PM	6:45 PM	6:47 PM	6:50 PM	6:58 PM	7:06 PM	7:11 PM	7:13 PM	7:15 PM	7:21 PM	7:27 PM

Route 2

Current Service

Route 2 originates at the Downtown Transit Center, extends north to Solano Junior High School, then loops onto Whitney as it heads down Sacramento Street and back to the Downtown Transit Center. Currently the service operates weekdays from 5:17 a.m. to 7:58 p.m., and Saturday from 6:30 a.m. to 10:40 p.m.

Proposed Restructure

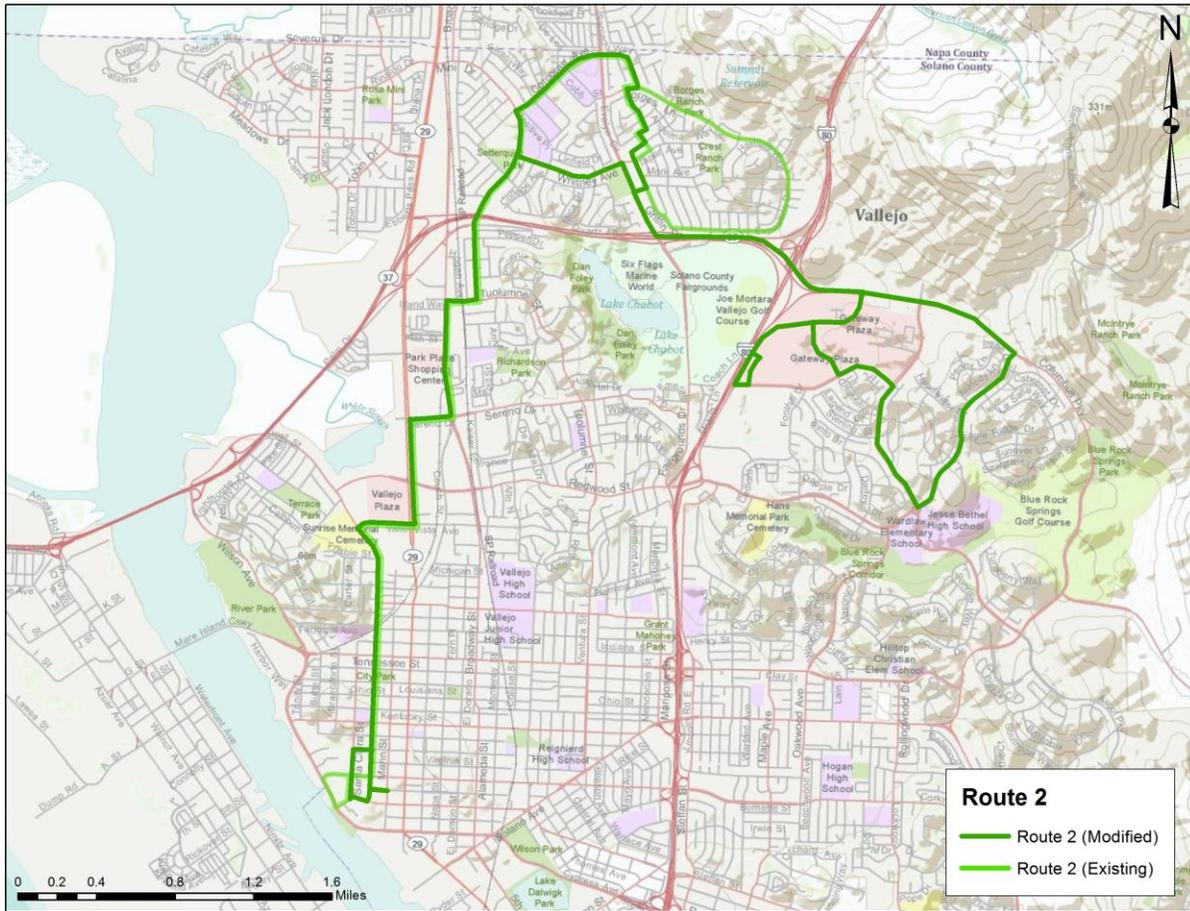
To improve service delivery and increase ridership, we propose extending this route to serve Gateway Plaza (Vallejo's Business District) and nearby residential and commercial areas in northeast Vallejo. The proposed service schedule increases frequency to 30-minute headways and increases running time to 72 minutes. The realignment gives Northeast Vallejo direct access to jobs, Jesse Bethel High School and the North Vallejo Solano College Satellite campus. Exhibit x.3 illustrates the proposed alignment and contrasts it with the current route alignment.

Justification

Route realignment improves service, addresses productivity and reliability and better utilizes funding specific to serving the satellite campus.

DRAFT

Exhibit x.3 Proposed Route 2



DR

As proposed, Route 2 would operate on a 30-minute headway during weekday peak hours (i.e., 6:30 a.m. to 10:30 a.m. and 1:30 p.m. to 7:30 p.m.). On Saturday the route would operate on a 60-minute headway from 6:30 a.m. to 7:30 p.m. A sample operating schedule including proposed time-points is presented below. Saturday times highlighted in gray.

Exhibit x.4 Route 2 Sample Schedule

Downtown Transit Center	Valle Vista/ Sacramento	Sereno Transit Center (arrive)	Sereno Transit Center (depart)	Broadway/ Garibaldi	Corcoran/ Mini	Gateway/ Fairgrounds	Gateway Plaza	Mini/ Whitney	Sereno Transit Center	Sacramento/ Tennessee	Downtown Transit Center
6:30 AM	6:35 AM	6:40 AM	6:45 AM	6:47 AM	6:52 AM	6:58 AM	7:16 AM	7:25 AM	7:32 AM	7:37 AM	7:42 AM
7:00 AM	7:05 AM	7:10 AM	7:15 AM	7:17 AM	7:22 AM	7:28 AM	7:46 AM	7:55 AM	8:02 AM	8:07 AM	8:12 AM
7:30 AM	7:35 AM	7:40 AM	7:45 AM	7:47 AM	7:52 AM	7:58 AM	8:16 AM	8:25 AM	8:32 AM	8:37 AM	8:42 AM
8:00 AM	8:05 AM	8:10 AM	8:15 AM	8:17 AM	8:22 AM	8:28 AM	8:46 AM	8:55 AM	9:02 AM	9:07 AM	9:12 AM
8:30 AM	8:35 AM	8:40 AM	8:45 AM	8:47 AM	8:52 AM	8:58 AM	9:16 AM	9:25 AM	9:32 AM	9:37 AM	9:42 AM
9:00 AM	9:05 AM	9:10 AM	9:15 AM	9:17 AM	9:22 AM	9:28 AM	9:46 AM	9:55 AM	10:02 AM	10:07 AM	10:12 AM
9:30 AM	9:35 AM	9:40 AM	9:45 AM	9:47 AM	9:52 AM	9:58 AM	10:16 AM	10:25 AM	10:32 AM	10:37 AM	10:42 AM
10:00 AM	10:05 AM	10:10 AM	10:15 AM	10:17 AM	10:22 AM	10:28 AM	10:46 AM	10:55 AM	11:02 AM	11:07 AM	11:12 AM
10:30 AM	10:35 AM	10:40 AM	10:45 AM	10:47 AM	10:52 AM	10:58 AM	11:16 AM	11:25 AM	11:32 AM	11:37 AM	11:42 AM
11:30 AM	11:35 AM	11:40 AM	11:45 AM	11:47 AM	11:52 AM	11:58 AM	12:16 PM	12:25 PM	12:32 PM	12:37 PM	12:42 PM
12:30 PM	12:35 PM	12:40 PM	12:45 PM	12:47 PM	12:52 PM	12:58 PM	1:16 PM	1:25 PM	1:32 PM	1:37 PM	1:42 PM
1:30 PM	1:35 PM	1:40 PM	1:45 PM	1:47 PM	1:52 PM	1:58 PM	2:16 PM	2:25 PM	2:32 PM	2:37 PM	2:42 PM
2:00 PM	2:05 PM	2:10 PM	2:15 PM	2:17 PM	2:22 PM	2:28 PM	2:46 PM	2:55 PM	3:02 PM	3:07 PM	3:12 PM
2:30 PM	2:35 PM	2:40 PM	2:45 PM	2:47 PM	2:52 PM	2:58 PM	3:16 PM	3:25 PM	3:32 PM	3:37 PM	3:42 PM
3:00 PM	3:05 PM	3:10 PM	3:15 PM	3:17 PM	3:22 PM	3:28 PM	3:46 PM	3:55 PM	4:02 PM	4:07 PM	4:12 PM
3:30 PM	3:35 PM	3:40 PM	3:45 PM	3:47 PM	3:52 PM	3:58 PM	4:16 PM	4:25 PM	4:32 PM	4:37 PM	4:42 PM
4:00 PM	4:05 PM	4:10 PM	4:15 PM	4:17 PM	4:22 PM	4:28 PM	4:46 PM	4:55 PM	5:02 PM	5:07 PM	5:12 PM
4:30 PM	4:35 PM	4:40 PM	4:45 PM	4:47 PM	4:52 PM	4:58 PM	5:16 PM	5:25 PM	5:32 PM	5:37 PM	5:42 PM
5:00 PM	5:05 PM	5:10 PM	5:15 PM	5:17 PM	5:22 PM	5:28 PM	5:46 PM	5:55 PM	6:02 PM	6:07 PM	6:12 PM
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6:00 PM	6:05 PM	6:10 PM	6:15 PM	6:17 PM	6:22 PM	6:28 PM	6:46 PM	6:55 PM	7:02 PM	7:07 PM	7:12 PM
6:30 PM	6:35 PM	6:40 PM	6:45 PM	6:47 PM	6:52 PM	6:58 PM	7:16 PM	7:25 PM	7:32 PM	7:37 PM	7:42 PM

Route 3

Current Service

Route 3 provides service along Georgia Street between the Downtown Transit Center and Glen Cove Road. The route offers two eastbound and two westbound trips each day. The first eastbound trip originates at the Downtown Transit Center (York & Marin) at 6:30 a.m. and terminates at the end of Glen Cove Road at 7:00 a.m. The second run starts at 3:00 p.m. and ends at 3:30 p.m. The first westbound trip originates at Glen Cove Road at 7:00 a.m. and terminates at the Downtown Transit Center at 7:20 a.m. The second eastbound trip starts at 3:00 p.m. and ends at 3:20 p.m. The route is designed to primarily provide service to nearby schools.

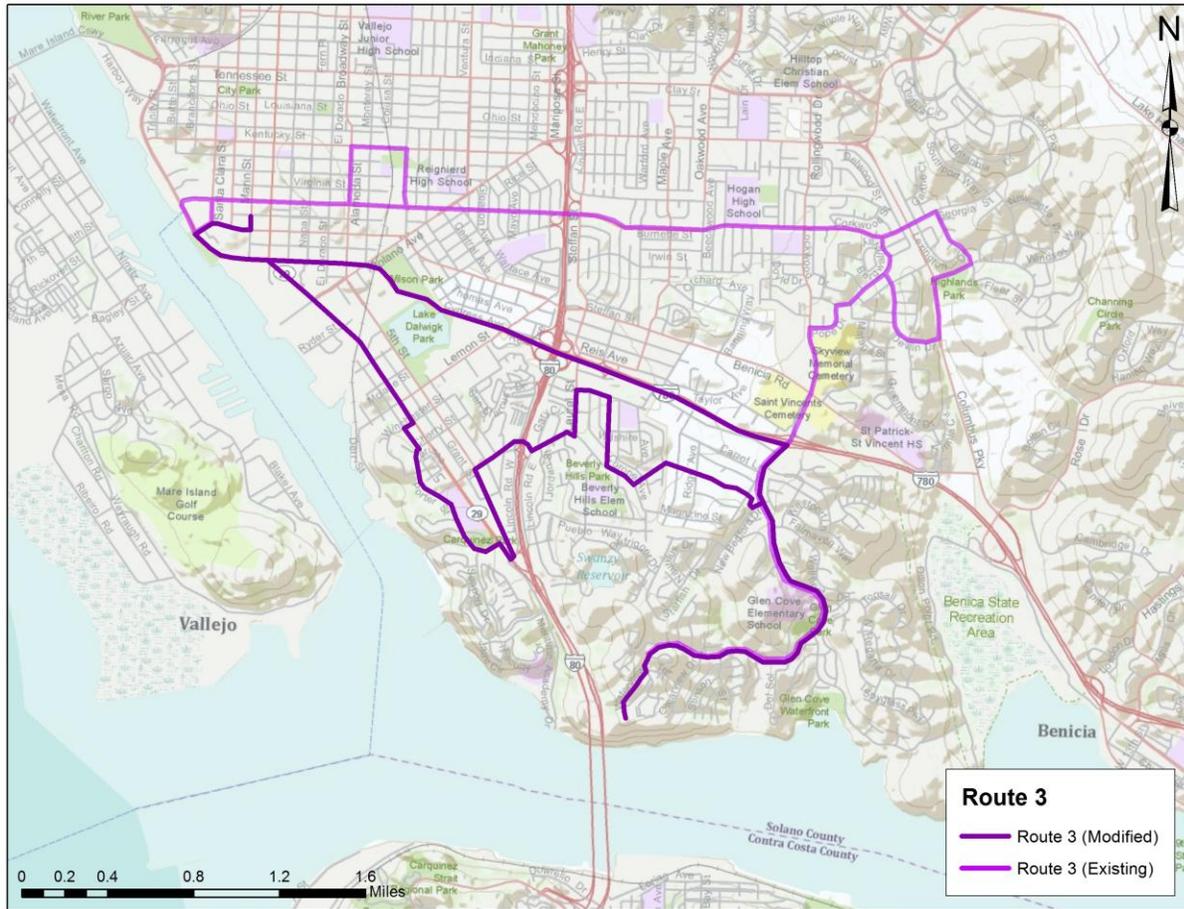
Proposed Restructure

Concurrent with the modifications proposed for Route 1 (i.e., terminating the route at the Downtown Transit Center), we propose realigning Route 3 to “replace” Route 1 South Vallejo and Route 6 Beverly Hills service as well as the portion of Route 3’s current alignment within the Glen Cove neighborhood). Exhibit x.5 illustrates the proposed route alignment as well as the current Route 3 alignment.

Justification

Route realignment improves service, allows for enhanced access to Glen Cove, addresses productivity and reliability and better utilizes funding specific to serving the satellite campus.

Exhibit x.5 Proposed Route 3



The proposed alignment modification would result in a significant alteration of Route 3’s operating schedule. Route 3 currently provides two round trips each service day. Incorporation of the southern portion of Route 1’s current alignment into a new Route 3 alignment would necessitate modifying Route 3’s frequency to match that of other SolTrans local routes. As a result, Route 3 would operate on a 30-minute headway during weekday peak hours (i.e., 6:30 a.m. to 10:30 a.m. and 1:30 p.m. to 7:30 p.m.). Further, Route 3 would operate on a 60-minute headway on Saturday (6:30 a.m. to 7:30 p.m.). A sample operating schedule illustrating the proposed time-point locations is presented in Exhibit x.6. Saturday times are highlighted in gray.

Exhibit x.6 Route 3 Sample Schedule

Downtown Transit Center	Curtola Park & Ride	Glen Cove End	Beverly Hills Elementary	Magazine/Fifth	Porter/Seabreeze Apartments	Sonoma/Lemon	Downtown Transit Center
6:30 AM	6:35 AM	6:45 AM	6:55 AM	7:00 AM	7:01 AM	7:05 AM	7:10 AM
7:00 AM	7:05 AM	7:15 AM	7:25 AM	7:30 AM	7:31 AM	7:35 AM	7:40 AM
7:30 AM	7:35 AM	7:45 AM	7:55 AM	8:00 AM	8:01 AM	8:05 AM	8:10 AM
8:00 AM	8:05 AM	8:15 AM	8:25 AM	8:30 AM	8:31 AM	8:35 AM	8:40 AM
8:30 AM	8:35 AM	8:45 AM	8:55 AM	9:00 AM	9:01 AM	9:05 AM	9:10 AM
9:00 AM	9:05 AM	9:15 AM	9:25 AM	9:30 AM	9:31 AM	9:35 AM	9:40 AM
9:30 AM	9:35 AM	9:45 AM	9:55 AM	10:00 AM	10:01 AM	10:05 AM	10:10 AM
10:00 AM	10:05 AM	10:15 AM	10:25 AM	10:30 AM	10:31 AM	10:35 AM	10:40 AM
10:30 AM	10:35 AM	10:45 AM	10:55 AM	11:00 AM	11:01 AM	11:05 AM	11:10 AM
11:30 AM	11:35 AM	11:45 AM	11:55 AM	12:00 PM	12:01 PM	12:05 PM	12:10 PM
12:30 PM	12:35 PM	12:45 PM	12:55 PM	1:00 PM	1:01 PM	1:05 PM	1:10 PM
1:30 PM	1:35 PM	1:45 PM	1:55 PM	2:00 PM	2:01 PM	2:05 PM	2:10 PM
2:00 PM	2:05 PM	2:15 PM	2:25 PM	2:30 PM	2:31 PM	2:35 PM	2:40 PM
2:30 PM	2:35 PM	2:45 PM	2:55 PM	3:00 PM	3:01 PM	3:05 PM	3:10 PM
3:00 PM	3:05 PM	3:15 PM	3:25 PM	3:30 PM	3:31 PM	3:35 PM	3:40 PM
3:30 PM	3:35 PM	3:45 PM	3:55 PM	4:00 PM	4:01 PM	4:05 PM	4:10 PM
4:00 PM	4:05 PM	4:15 PM	4:25 PM	4:30 PM	4:31 PM	4:35 PM	4:40 PM
4:30 PM	4:35 PM	4:45 PM	4:55 PM	5:00 PM	5:01 PM	5:05 PM	5:10 PM
5:00 PM	5:05 PM	5:15 PM	5:25 PM	5:30 PM	5:31 PM	5:35 PM	5:40 PM
5:30 PM	5:35 PM	5:45 PM	5:55 PM	6:00 PM	6:01 PM	6:05 PM	6:10 PM
6:00 PM	6:05 PM	6:15 PM	6:25 PM	6:30 PM	6:31 PM	6:35 PM	6:40 PM
6:30 PM	6:35 PM	6:45 PM	6:55 PM	7:00 PM	7:01 PM	7:05 PM	7:10 PM

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Route 4

Current Service

Currently Route 4 provides service between downtown Vallejo and north central portions of the city. The service operates chiefly along the Tuolumne Street corridor, connecting the Downtown Transit Center (York & Marin) with the Sereno Transit Center. Northbound service operates on weekdays 6:50 a.m. to 7:00 p.m., and Saturday and holidays from 9:30 a.m. to 5:00 p.m. Southbound service operates on weekdays from 7:00 a.m. to 6:20 p.m., and on Saturday and holidays from 10:00 a.m. to 4:20 p.m. Route 4 operates on 60-minute headways with a 24-minute trip duration.

Proposed Restructure

The changes proposed for Route 4 pertain to service span and service frequency or headway.

The proposed Route 4 schedule would operate every 30 minutes during weekday peak hours (i.e., 6:30 a.m. to 10:30 a.m., and again from 1:30 p.m. to 7:30 p.m.). On Saturday Route 4 currently operates every 60 minutes from 6:30 a.m. until 7:30 p.m. On Saturday the proposed route would operate every 60 minutes from 6:30 a.m. to 7:30 p.m. A sample operating schedule including proposed time-point locations is shown below (Saturday times highlighted in gray).

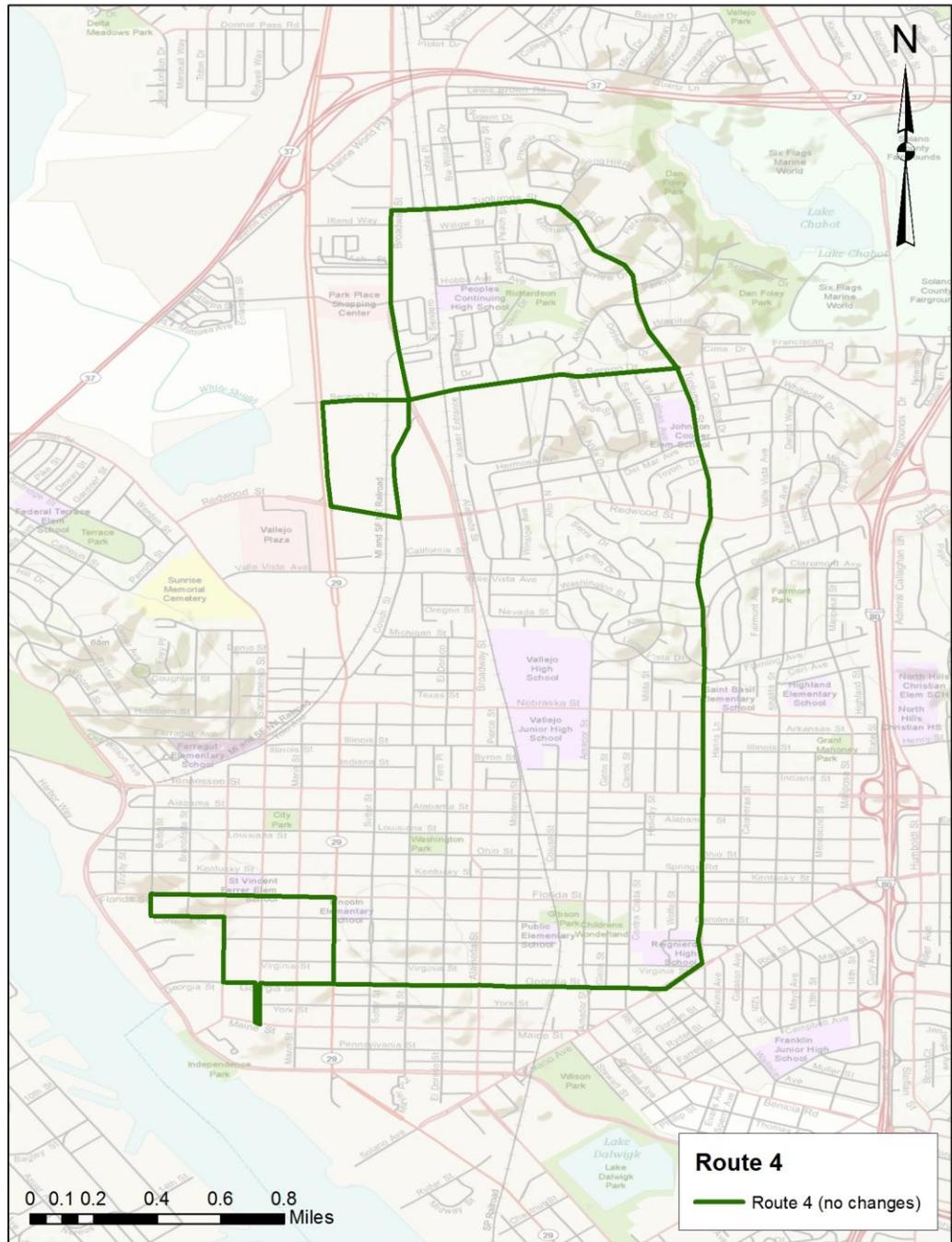
Exhibit x.7 Route 4 Sample Schedule

Downtown Transit Center	Georgia/Amador	Solano County Courthouse	Tennessee/Tuolumne	Tuolumne/Redwood	Sutter Solano Medical Center	Tuolumne/BW Williams	Transit Yard (trailer park)	Sereno Transit Center	Kaiser Hospital	Del Mar/Tuolumne	Tuolumne/Redwood	Tennessee/Tuolumne	Solano County Courthouse	Butte/Carolina	Downtown Transit Center
6:30 AM	6:33 AM	6:35 AM	6:38 AM	6:41 AM	6:46 AM	6:50 AM	6:51 AM	6:57 AM	6:59 AM	7:03 AM	7:05 AM	7:08 AM	7:11 AM	7:16 AM	7:20 AM
7:00 AM	7:03 AM	7:05 AM	7:08 AM	7:11 AM	7:16 AM	7:20 AM	7:21 AM	7:27 AM	7:29 AM	7:33 AM	7:35 AM	7:38 AM	7:41 AM	7:46 AM	7:50 AM
7:30 AM	7:33 AM	7:35 AM	7:38 AM	7:41 AM	7:46 AM	7:50 AM	7:51 AM	7:57 AM	7:59 AM	8:03 AM	8:05 AM	8:08 AM	8:11 AM	8:16 AM	8:20 AM
8:00 AM	8:03 AM	8:05 AM	8:08 AM	8:11 AM	8:16 AM	8:20 AM	8:21 AM	8:27 AM	8:29 AM	8:33 AM	8:35 AM	8:38 AM	8:41 AM	8:46 AM	8:50 AM
8:30 AM	8:33 AM	8:35 AM	8:38 AM	8:41 AM	8:46 AM	8:50 AM	8:51 AM	8:57 AM	8:59 AM	9:03 AM	9:05 AM	9:08 AM	9:11 AM	9:16 AM	9:20 AM
9:00 AM	9:03 AM	9:05 AM	9:08 AM	9:11 AM	9:16 AM	9:20 AM	9:21 AM	9:27 AM	9:29 AM	9:33 AM	9:35 AM	9:38 AM	9:41 AM	9:46 AM	9:50 AM
9:30 AM	9:33 AM	9:35 AM	9:38 AM	9:41 AM	9:46 AM	9:50 AM	9:51 AM	9:57 AM	9:59 AM	10:03 AM	10:05 AM	10:08 AM	10:11 AM	10:16 AM	10:20 AM
10:00 AM	10:03 AM	10:05 AM	10:08 AM	10:11 AM	10:16 AM	10:20 AM	10:21 AM	10:27 AM	10:29 AM	10:33 AM	10:35 AM	10:38 AM	10:41 AM	10:46 AM	10:50 AM
10:30 AM	10:33 AM	10:35 AM	10:38 AM	10:41 AM	10:46 AM	10:50 AM	10:51 AM	10:57 AM	10:59 AM	11:03 AM	11:05 AM	11:08 AM	11:11 AM	11:16 AM	11:20 AM
11:30 AM	11:33 AM	11:35 AM	11:38 AM	11:41 AM	11:46 AM	11:50 AM	11:51 AM	11:57 AM	11:59 AM	12:03 PM	12:05 PM	12:08 PM	12:11 PM	12:16 PM	12:20 PM
12:30 PM	12:33 PM	12:35 PM	12:38 PM	12:41 PM	12:46 PM	12:50 PM	12:51 PM	12:57 PM	12:59 PM	1:03 PM	1:05 PM	1:08 PM	1:11 PM	1:16 PM	1:20 PM
1:30 PM	1:33 PM	1:35 PM	1:38 PM	1:41 PM	1:46 PM	1:50 PM	1:51 PM	1:57 PM	1:59 PM	2:03 PM	2:05 PM	2:08 PM	2:11 PM	2:16 PM	2:20 PM
2:00 PM	2:03 PM	2:05 PM	2:08 PM	2:11 PM	2:16 PM	2:20 PM	2:21 PM	2:27 PM	2:29 PM	2:33 PM	2:35 PM	2:38 PM	2:41 PM	2:46 PM	2:50 PM
2:30 PM	2:33 PM	2:35 PM	2:38 PM	2:41 PM	2:46 PM	2:50 PM	2:51 PM	2:57 PM	2:59 PM	3:03 PM	3:05 PM	3:08 PM	3:11 PM	3:16 PM	3:20 PM
3:00 PM	3:03 PM	3:05 PM	3:08 PM	3:11 PM	3:16 PM	3:20 PM	3:21 PM	3:27 PM	3:29 PM	3:33 PM	3:35 PM	3:38 PM	3:41 PM	3:46 PM	3:50 PM
3:30 PM	3:33 PM	3:35 PM	3:38 PM	3:41 PM	3:46 PM	3:50 PM	3:51 PM	3:57 PM	3:59 PM	4:03 PM	4:05 PM	4:08 PM	4:11 PM	4:16 PM	4:20 PM
4:00 PM	4:03 PM	4:05 PM	4:08 PM	4:11 PM	4:16 PM	4:20 PM	4:21 PM	4:27 PM	4:29 PM	4:33 PM	4:35 PM	4:38 PM	4:41 PM	4:46 PM	4:50 PM
4:30 PM	4:33 PM	4:35 PM	4:38 PM	4:41 PM	4:46 PM	4:50 PM	4:51 PM	4:57 PM	4:59 PM	5:03 PM	5:05 PM	5:08 PM	5:11 PM	5:16 PM	5:20 PM
5:00 PM	5:03 PM	5:05 PM	5:08 PM	5:11 PM	5:16 PM	5:20 PM	5:21 PM	5:27 PM	5:29 PM	5:33 PM	5:35 PM	5:38 PM	5:41 PM	5:46 PM	5:50 PM
5:30 PM	5:33 PM	5:35 PM	5:38 PM	5:41 PM	5:46 PM	5:50 PM	5:51 PM	5:57 PM	5:59 PM	6:03 PM	6:05 PM	6:08 PM	6:11 PM	6:16 PM	6:20 PM
6:00 PM	6:03 PM	6:05 PM	6:08 PM	6:11 PM	6:16 PM	6:20 PM	6:21 PM	6:27 PM	6:29 PM	6:33 PM	6:35 PM	6:38 PM	6:41 PM	6:46 PM	6:50 PM
6:30 PM	6:33 PM	6:35 PM	6:38 PM	6:41 PM	6:46 PM	6:50 PM	6:51 PM	6:57 PM	6:59 PM	7:03 PM	7:05 PM	7:08 PM	7:11 PM	7:16 PM	7:20 PM



Exhibit x.8 portrays the current Route 4. No changes are proposed to its alignment.

Exhibit x.8 Route 4 Map



Route 5

Current Service

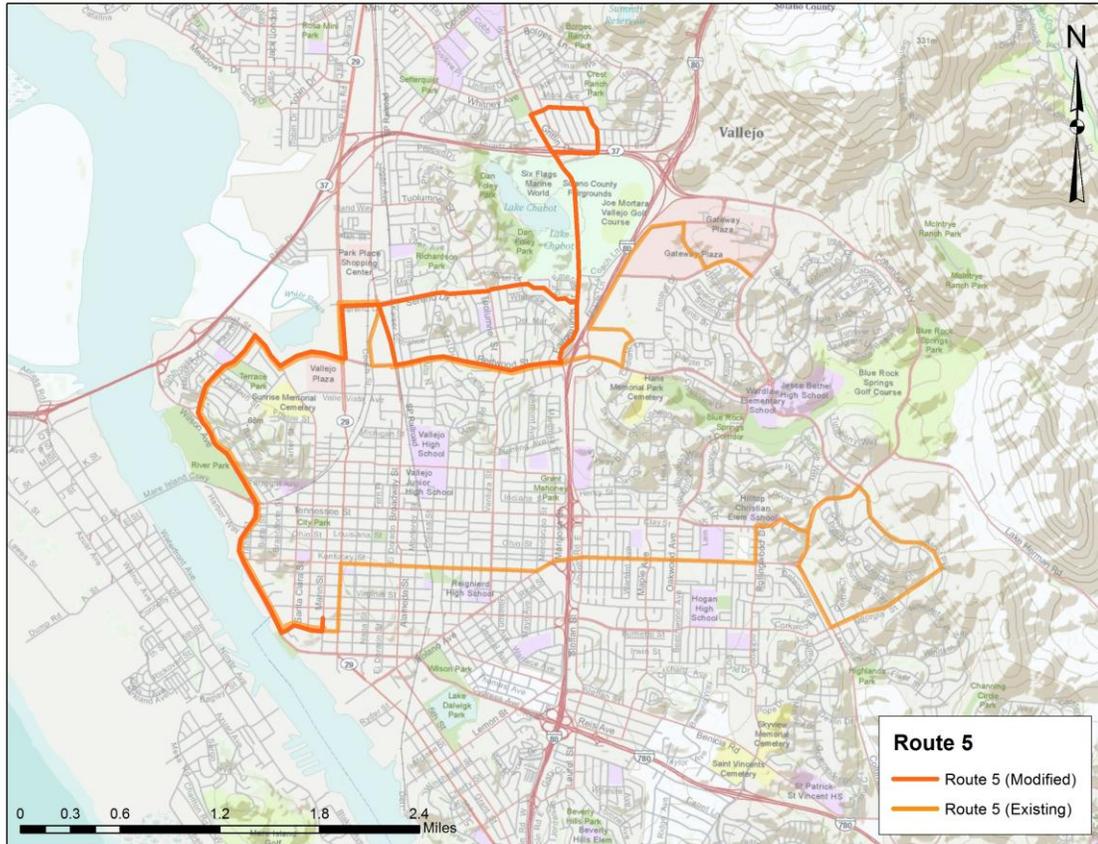
One of the cornerstone goals of the Short Range Transit Plan is to enhance service productivity defined as either increasing ridership/fare revenue or reducing Vehicle Service Hour (VSH) operating cost. The current service design is such that Routes 5 and 7 function as complementary, bi-directional loops. Route 5/7 currently serves Gateway Plaza Shopping Center, Jesse Bethel High, East Vallejo via Springs Road and Downtown Vallejo. Route 5 travels in a clockwise loop throughout Vallejo serving the eastern and western portions of the city, originating and terminating at the Downtown Transit Center (York & Marin). The route also serves the Sereno Transit Center in northern Vallejo with time-points at the Vallejo Ferry Terminal and Solano College campus.

Route 5 operates Monday through Friday from 5:30 a.m. to 8:38 p.m., Saturday from 6:27 a.m. to 5:58 p.m., and Sunday from 6:57 a.m. to 6:28 p.m. During weekday service days, trip frequency is every 30 minutes, with 75-minute trip durations. On weekends, the route operates on 60-minute headways with a 58-minute trip duration.

Proposed Restructure

Given proposed Route 7 would provide bi-directional service along Florida Street and prevent duplications with Route 7, we propose modifying Route 5's alignment to serve Kaiser Hospital and Sereno Drive as well as North Vallejo via Fairgrounds Drive. Exhibit x.9 illustrates both the current route alignment as well as the proposed alignment.

Exhibit x.9 Proposed Route 5 Map



DK

We propose Route 5 operate every half-hour during weekday peak-hours (i.e., 6:30 a.m. to 10:30 a.m. and 1:30 p.m. to 7:30 p.m.). On Saturday the route would operate every 60 minutes from 6:30 a.m. to 7:30 p.m. A sample operating schedule is presented below. Saturday times are highlighted in gray.

Exhibit x.10 Route 5 Sample Schedule

Downtown Transit Center	Vallejo Ferry Terminal	Mare Island/ Tennessee	Daniels/ Wilson	Sereno Transit Center	Kaiser Hospital	Redwood/ Fairgrounds	Gateway/ Griffin	Kaiser Hospital	Sereno Transit Center	Daniels/ Wilson	Mare Island/ Tennessee	Vallejo Ferry Terminal	Downtown Transit Center
6:30 AM	6:32 AM	6:35 AM	6:38 AM	6:45 AM	6:47 AM	6:51 AM	6:55 AM	7:05 AM	7:07 AM	7:14 AM	7:17 AM	7:20 AM	7:22 AM
7:00 AM	7:02 AM	7:05 AM	7:08 AM	7:15 AM	7:17 AM	7:21 AM	7:25 AM	7:35 AM	7:37 AM	7:44 AM	7:47 AM	7:50 AM	7:52 AM
7:30 AM	7:32 AM	7:35 AM	7:38 AM	7:45 AM	7:47 AM	7:51 AM	7:55 AM	8:05 AM	8:07 AM	8:14 AM	8:17 AM	8:20 AM	8:22 AM
8:00 AM	8:02 AM	8:05 AM	8:08 AM	8:15 AM	8:17 AM	8:21 AM	8:25 AM	8:35 AM	8:37 AM	8:44 AM	8:47 AM	8:50 AM	8:52 AM
8:30 AM	8:32 AM	8:35 AM	8:38 AM	8:45 AM	8:47 AM	8:51 AM	8:55 AM	9:05 AM	9:07 AM	9:14 AM	9:17 AM	9:20 AM	9:22 AM
9:00 AM	9:02 AM	9:05 AM	9:08 AM	9:15 AM	9:17 AM	9:21 AM	9:25 AM	9:35 AM	9:37 AM	9:44 AM	9:47 AM	9:50 AM	9:52 AM
9:30 AM	9:32 AM	9:35 AM	9:38 AM	9:45 AM	9:47 AM	9:51 AM	9:55 AM	10:05 AM	10:07 AM	10:14 AM	10:17 AM	10:20 AM	10:22 AM
10:00 AM	10:02 AM	10:05 AM	10:08 AM	10:15 AM	10:17 AM	10:21 AM	10:25 AM	10:35 AM	10:37 AM	10:44 AM	10:47 AM	10:50 AM	10:52 AM
10:30 AM	10:32 AM	10:35 AM	10:38 AM	10:45 AM	10:47 AM	10:51 AM	10:55 AM	11:05 AM	11:07 AM	11:14 AM	11:17 AM	11:20 AM	11:22 AM
11:30 AM	11:32 AM	11:35 AM	11:38 AM	11:45 AM	11:47 AM	11:51 AM	11:55 AM	12:05 PM	12:07 PM	12:14 PM	12:17 PM	12:20 PM	12:22 PM
12:30 PM	12:32 PM	12:35 PM	12:38 PM	12:45 PM	12:47 PM	12:51 PM	12:55 PM	1:05 PM	1:07 PM	1:14 PM	1:17 PM	1:20 PM	1:22 PM
1:30 PM	1:32 PM	1:35 PM	1:38 PM	1:45 PM	1:47 PM	1:51 PM	1:55 PM	2:05 PM	2:07 PM	2:14 PM	2:17 PM	2:20 PM	2:22 PM
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2:30 PM	2:32 PM	2:35 PM	2:38 PM	2:45 PM	2:47 PM	2:51 PM	2:55 PM	3:05 PM	3:07 PM	3:14 PM	3:17 PM	3:20 PM	3:22 PM
3:00 PM	3:02 PM	3:05 PM	3:08 PM	3:15 PM	3:17 PM	3:21 PM	3:25 PM	3:35 PM	3:37 PM	3:44 PM	3:47 PM	3:50 PM	3:52 PM
3:30 PM	3:32 PM	3:35 PM	3:38 PM	3:45 PM	3:47 PM	3:51 PM	3:55 PM	4:05 PM	4:07 PM	4:14 PM	4:17 PM	4:20 PM	4:22 PM
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4:30 PM	4:32 PM	4:35 PM	4:38 PM	4:45 PM	4:47 PM	4:51 PM	4:55 PM	5:05 PM	5:07 PM	5:14 PM	5:17 PM	5:20 PM	5:22 PM
5:00 PM	5:02 PM	5:05 PM	5:08 PM	5:15 PM	5:17 PM	5:21 PM	5:25 PM	5:35 PM	5:37 PM	5:44 PM	5:47 PM	5:50 PM	5:52 PM
5:30 PM	5:32 PM	5:35 PM	5:38 PM	5:45 PM	5:47 PM	5:51 PM	5:55 PM	6:05 PM	6:07 PM	6:14 PM	6:17 PM	6:20 PM	6:22 PM
6:00 PM	6:02 PM	6:05 PM	6:08 PM	6:15 PM	6:17 PM	6:21 PM	6:25 PM	6:35 PM	6:37 PM	6:44 PM	6:47 PM	6:50 PM	6:52 PM
6:30 PM	6:32 PM	6:35 PM	6:38 PM	6:45 PM	6:47 PM	6:51 PM	6:55 PM	7:05 PM	7:07 PM	7:14 PM	7:17 PM	7:20 PM	7:22 PM

Route 6

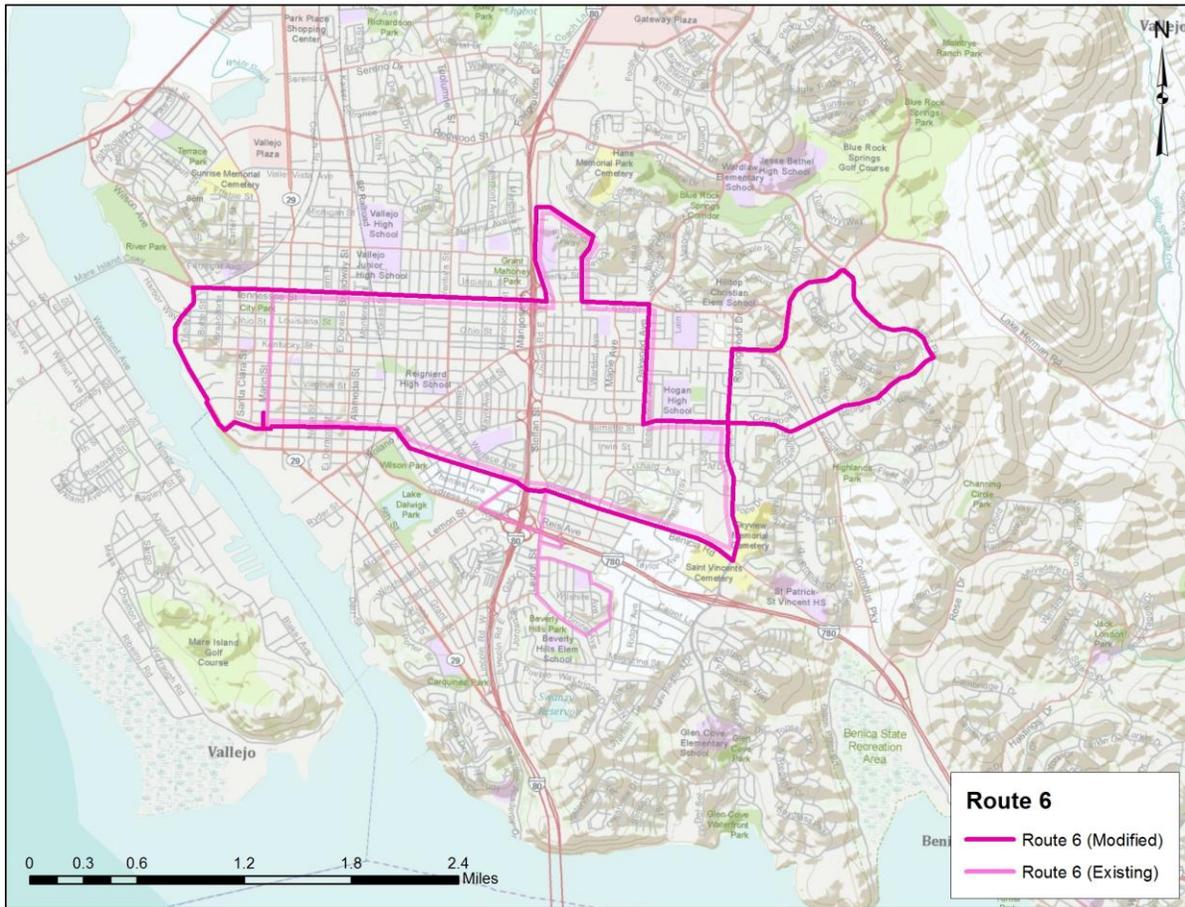
Current Service

Route 6 operates in a counter-clockwise fashion throughout the southern portion of Vallejo, beginning and terminating at the Downtown Transit Center (York & Marin). The route travels south along Fulton and Magazine Avenues, and then east as far as Springs Road and Oakwood; traveling back west toward the Vallejo Ferry Terminal. Service is offered Monday through Friday from 5:22 a.m. to 8:20 p.m., and on Saturday and holidays from 6:52 a.m. to 7:59 p.m. Trip headways are every 60-minutes with 50-minute run time (Monday through Saturday).

Proposed Restructure

Given the alignment changes proposed for Routes 5 and 7, the alignment for Route 6 would also be modified to serve neighborhoods in East Vallejo along Ascot Parkway. We also propose eliminating that portion of the alignment south of Benicia Road serving Beverly Hills Elementary School. Exhibit x.11 presents both the current as well as proposed Route 6 alignments. Modified Route 6 would operate every half-hour during weekday peak hours (i.e., 6:30 a.m. to 10:30 a.m., and again from 1:30 p.m. to 7:30 p.m.). On Saturday Route 6 would operate every 60 minutes, from 6:30 a.m. to 7:30 p.m. A sample operating schedule including time-points is shown below (Saturday times highlighted in gray).

Exhibit x.11 Proposed Route 6



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A modified Route 6 would operate every half-hour during weekday peak-hours (i.e., 6:30 a.m. to 10:30 a.m., and again from 1:30 p.m. to 7:30 p.m.). On Saturday Route 6 would operate every 60 minutes, from 6:30 a.m. to 7:30 p.m. A sample operating schedule including time-points is shown below. Saturday times are highlighted in gray.

Exhibit x.12 Route 6 Sample Schedule

Downtown Transit Center	Benicia/Solano	Benicia/Rollingwood	Rollingwood/Springs	Ascot Parkway/Georgia	Springs/Oakwood	Tennessee/Admiral Callaghan	Tennessee/Tuolumne	Tennessee/Broadway	Vallejo Ferry Terminal	Downtown Transit Center
6:30 AM	6:33 AM	6:41 AM	6:47 AM	6:52 AM	6:58 AM	7:05 AM	7:07 AM	7:10 AM	7:17 AM	7:19 AM
7:00 AM	7:03 AM	7:11 AM	7:17 AM	7:22 AM	7:28 AM	7:35 AM	7:37 AM	7:40 AM	7:47 AM	7:49 AM
7:30 AM	7:33 AM	7:41 AM	7:47 AM	7:52 AM	7:58 AM	8:05 AM	8:07 AM	8:10 AM	8:17 AM	8:19 AM
8:00 AM	8:03 AM	8:11 AM	8:17 AM	8:22 AM	8:28 AM	8:35 AM	8:37 AM	8:40 AM	8:47 AM	8:49 AM
8:30 AM	8:33 AM	8:41 AM	8:47 AM	8:52 AM	8:58 AM	9:05 AM	9:07 AM	9:10 AM	9:17 AM	9:19 AM
9:00 AM	9:03 AM	9:11 AM	9:17 AM	9:22 AM	9:28 AM	9:35 AM	9:37 AM	9:40 AM	9:47 AM	9:49 AM
9:30 AM	9:33 AM	9:41 AM	9:47 AM	9:52 AM	9:58 AM	10:05 AM	10:07 AM	10:10 AM	10:17 AM	10:19 AM
10:00 AM	10:03 AM	10:11 AM	10:17 AM	10:22 AM	10:28 AM	10:35 AM	10:37 AM	10:40 AM	10:47 AM	10:49 AM
10:30 AM	10:33 AM	10:41 AM	10:47 AM	10:52 AM	10:58 AM	11:05 AM	11:07 AM	11:10 AM	11:17 AM	11:19 AM
11:30 AM	11:33 AM	11:41 AM	11:47 AM	11:52 AM	11:58 AM	12:05 PM	12:07 PM	12:10 PM	12:17 PM	12:19 PM
12:30 PM	12:33 PM	12:41 PM	12:47 PM	12:52 PM	12:58 PM	1:05 PM	1:07 PM	1:10 PM	1:17 PM	1:19 PM
1:30 PM	1:33 PM	1:41 PM	1:47 PM	1:52 PM	1:58 PM	2:05 PM	2:07 PM	2:10 PM	2:17 PM	2:19 PM
2:00 PM	2:03 PM	2:11 PM	2:17 PM	2:22 PM	2:28 PM	2:35 PM	2:37 PM	2:40 PM	2:47 PM	2:49 PM
2:30 PM	2:33 PM	2:41 PM	2:47 PM	2:52 PM	2:58 PM	3:05 PM	3:07 PM	3:10 PM	3:17 PM	3:19 PM
3:00 PM	3:03 PM	3:11 PM	3:17 PM	3:22 PM	3:28 PM	3:35 PM	3:37 PM	3:40 PM	3:47 PM	3:49 PM
3:30 PM	3:33 PM	3:41 PM	3:47 PM	3:52 PM	3:58 PM	4:05 PM	4:07 PM	4:10 PM	4:17 PM	4:19 PM
4:00 PM	4:03 PM	4:11 PM	4:17 PM	4:22 PM	4:28 PM	4:35 PM	4:37 PM	4:40 PM	4:47 PM	4:49 PM
4:30 PM	4:33 PM	4:41 PM	4:47 PM	4:52 PM	4:58 PM	5:05 PM	5:07 PM	5:10 PM	5:17 PM	5:19 PM
5:00 PM	5:03 PM	5:11 PM	5:17 PM	5:22 PM	5:28 PM	5:35 PM	5:37 PM	5:40 PM	5:47 PM	5:49 PM
5:30 PM	5:33 PM	5:41 PM	5:47 PM	5:52 PM	5:58 PM	6:05 PM	6:07 PM	6:10 PM	6:17 PM	6:19 PM
6:00 PM	6:03 PM	6:11 PM	6:17 PM	6:22 PM	6:28 PM	6:35 PM	6:37 PM	6:40 PM	6:47 PM	6:49 PM
6:30 PM	6:33 PM	6:41 PM	6:47 PM	6:52 PM	6:58 PM	7:05 PM	7:07 PM	7:10 PM	7:17 PM	7:19 PM

Route 7

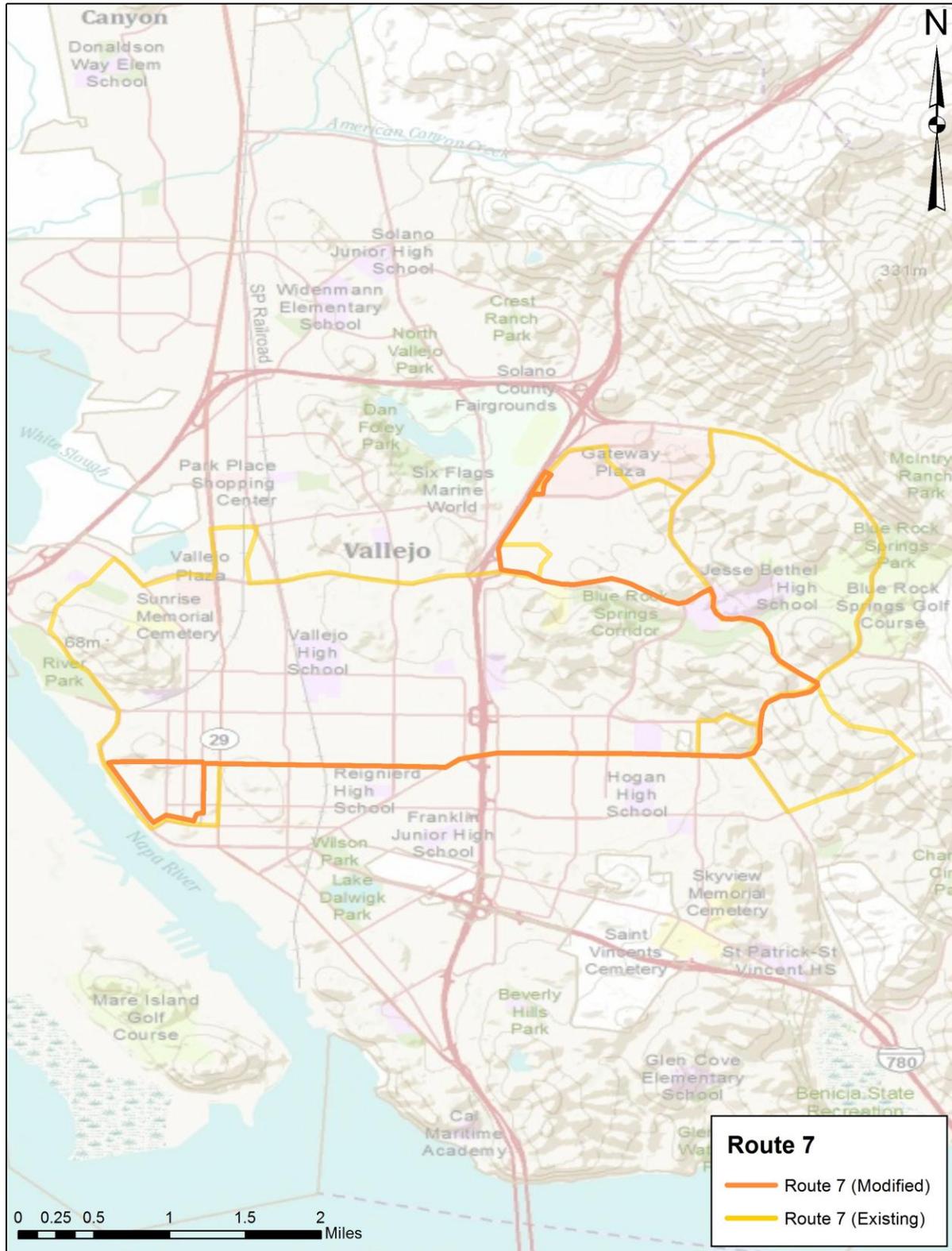
Current Service

Route 7 interlines with Route 5, traveling in a counter-clockwise direction along the same path. Similar to Route 5, Route 7 starts and ends at the Downtown Transit Center (York & Marin). Important stops along the route include Costco, Gateway Shopping Center, and the Vallejo Ferry Terminal. The route operates Monday through Friday from 5:20 a.m. to 8:12 p.m., and on Saturday from 5:20 a.m. to 8:10 p.m. Although Sunday service is not offered on Route 7, the “complimentary” Route 5 does operate.

Proposed Restructure

Route 7 operates every 30 minutes with a 57-minute trip duration. To increase SolTrans system productivity, the alignments for Routes 5 and 7 would be modified. As proposed, Route 7 would no longer operate as a unidirectional loop. Rather, the routing would terminate at Gateway Plaza (Admiral Callaghan Lane/Turner Parkway). Exhibit x.13 presents both the current and proposed Route 7 alignments. Modified Route 7 would operate every half-hour during weekday peak hours (i.e., 6:30 a.m. to 10:30 a.m., and again from 1:30 p.m. to 7:30 p.m.). On Saturday Route 7 would operate every 60 minutes from 6:30 a.m. to 7:30 p.m. A sample operating schedule including proposed time-points is shown below (Saturday times highlighted in gray).

Exhibit x.13 Proposed Route 7



A modified Route 7 would operate every half-hour during weekday peak hours (i.e., 6:30 a.m. to 10:30 a.m., and again from 1:30 p.m. to 7:30 p.m.). On Saturday Route 7 would operate every 60 minutes from 6:30 a.m. to 7:30 p.m. A sample operating schedule including proposed time-points is shown below. Saturday times are highlighted in gray.

Exhibit x.14 Route 7 Sample Schedule

Downtown Transit Center	Florida/ Amador	Springs/ Oakwood	Ascot Parkway/ Columbus	Ascot Parkway/ Redwood	Gateway Plaza	Ascot Parkway/ Redwood	Ascot Parkway/ Columbus	Springs/ Oakwood	Florida/ Amador	Downtown Transit Center
6:30 AM	6:36 AM	6:42 AM	6:46 AM	6:50 AM	6:58 AM	7:06 AM	7:10 AM	7:14 AM	7:20 AM	7:26 AM
7:00 AM	7:06 AM	7:12 AM	7:16 AM	7:20 AM	7:28 AM	7:36 AM	7:40 AM	7:44 AM	7:50 AM	7:56 AM
7:30 AM	7:36 AM	7:42 AM	7:46 AM	7:50 AM	7:58 AM	8:06 AM	8:10 AM	8:14 AM	8:20 AM	8:26 AM
8:00 AM	8:06 AM	8:12 AM	8:16 AM	8:20 AM	8:28 AM	8:36 AM	8:40 AM	8:44 AM	8:50 AM	8:56 AM
8:30 AM	8:36 AM	8:42 AM	8:46 AM	8:50 AM	8:58 AM	9:06 AM	9:10 AM	9:14 AM	9:20 AM	9:26 AM
9:00 AM	9:06 AM	9:12 AM	9:16 AM	9:20 AM	9:28 AM	9:36 AM	9:40 AM	9:44 AM	9:50 AM	9:56 AM
9:30 AM	9:36 AM	9:42 AM	9:46 AM	9:50 AM	9:58 AM	10:06 AM	10:10 AM	10:14 AM	10:20 AM	10:26 AM
10:00 AM	10:06 AM	10:12 AM	10:16 AM	10:20 AM	10:28 AM	10:36 AM	10:40 AM	10:44 AM	10:50 AM	10:56 AM
10:30 AM	10:36 AM	10:42 AM	10:46 AM	10:50 AM	10:58 AM	11:06 AM	11:10 AM	11:14 AM	11:20 AM	11:26 AM
11:30 AM	11:36 AM	11:42 AM	11:46 AM	11:50 AM	11:58 AM	12:06 PM	12:10 PM	12:14 PM	12:20 PM	12:26 PM
12:30 PM	12:36 PM	12:42 PM	12:46 PM	12:50 PM	12:58 PM	1:06 PM	1:10 PM	1:14 PM	1:20 PM	1:26 PM
1:30 PM	1:36 PM	1:42 PM	1:46 PM	1:50 PM	1:58 PM	2:06 PM	2:10 PM	2:14 PM	2:20 PM	2:26 PM
2:00 PM	2:06 PM	2:12 PM	2:16 PM	2:20 PM	2:28 PM	2:36 PM	2:40 PM	2:44 PM	2:50 PM	2:56 PM
2:30 PM	2:36 PM	2:42 PM	2:46 PM	2:50 PM	2:58 PM	3:06 PM	3:10 PM	3:14 PM	3:20 PM	3:26 PM
3:00 PM	3:06 PM	3:12 PM	3:16 PM	3:20 PM	3:28 PM	3:36 PM	3:40 PM	3:44 PM	3:50 PM	3:56 PM
3:30 PM	3:36 PM	3:42 PM	3:46 PM	3:50 PM	3:58 PM	4:06 PM	4:10 PM	4:14 PM	4:20 PM	4:26 PM
4:00 PM	4:06 PM	4:12 PM	4:16 PM	4:20 PM	4:28 PM	4:36 PM	4:40 PM	4:44 PM	4:50 PM	4:56 PM
4:30 PM	4:36 PM	4:42 PM	4:46 PM	4:50 PM	4:58 PM	5:06 PM	5:10 PM	5:14 PM	5:20 PM	5:26 PM
5:00 PM	5:06 PM	5:12 PM	5:16 PM	5:20 PM	5:28 PM	5:36 PM	5:40 PM	5:44 PM	5:50 PM	5:56 PM
5:30 PM	5:36 PM	5:42 PM	5:46 PM	5:50 PM	5:58 PM	6:06 PM	6:10 PM	6:14 PM	6:20 PM	6:26 PM
6:00 PM	6:06 PM	6:12 PM	6:16 PM	6:20 PM	6:28 PM	6:36 PM	6:40 PM	6:44 PM	6:50 PM	6:56 PM
6:30 PM	6:36 PM	6:42 PM	6:46 PM	6:50 PM	6:58 PM	7:06 PM	7:10 PM	7:14 PM	7:20 PM	7:26 PM

Route 15

Route 15 functions as a school tripper, offering three trips on school days only. The two morning trips start at 7:11 a.m. and 7:50 a.m. and end at 7:55 a.m. and 8:20 a.m. The morning trips travel from various residential and community locations to Benicia High School, Benicia Middle School, and Farmer Elementary School.

The afternoon trip operates Monday through Thursday on school days only, from 3:20 p.m. to 4:00 p.m. On Friday school days the afternoon trip's first pick up is at 1:30 p.m. and last drop-off at 2:14 p.m. The afternoon trip runs in reverse, serving the same schools and neighborhoods. No changes are proposed for Route 15.

Route 17

Similar to Route 15, this route operates on school days only with two morning trips and one afternoon trip. Route 17 traces a similar loop as Route 15, serving the same schools, yet from different neighborhoods in the northern portion of Benicia. No changes are proposed to Route 17.

Route 21

This route travels throughout Benicia and operates as a flex-route; starting and ending at City Park. Key service points include Raley's, Longs, and Benicia Community Park. Service is provided Monday through Friday from 5:50 a.m. to 8:20 p.m. Peak-hour service headways and run times are 60 minutes. During the mid-day period, Route 21 functions as a general public dial-a-ride.

Given the historic modest productivity of this route (1.8 Passengers/VSH), we propose its elimination and replacement with all-day, general-public dial-a-ride service in Benicia.

Route 22

Similar to Route 21, this route operates as a flex-route throughout Benicia, starting and ending at City Park. Key service points along this route include the Industrial Park (no time-points) and Rancho Benicia. The route operates Monday through Friday from 5:50 a.m. to 8:20 p.m. During the mid-day period, the route functions as a general public dial-a-ride. Peak-hour service and run times are 60 minutes.

Given the historic modest productivity of this route (1.4 Passengers/VSH), we propose its elimination and replacement with all-day, general-public Dial-A-Ride service in Benicia.

Route 76

Route 76 travels between Benicia and Diablo Valley College as well as the Sun Valley Mall in neighboring Contra Costa County. The route travels in a north-south fashion

along Interstates 780 and 680; operating Monday through Friday from 6:00 a.m. to 6:10 p.m., on a 120-minute peak-hour headway with a 70-minute run time.

Based on our ride check analysis, Route 76 carries 4.5 Passenger/VSH. Which is well below the productivity forecasts and standards for Soltran’s fixed-route service. The consultant team believes it would be more cost-effective to work with the Solano Transportation Authority (STA) to enroll current Route 76 customers in STA’s regional vanpool program. Vanpools have proven to be cost-effective alternatives in situations of low-productivity traditional public transit service.

Route 78

Route 78 serves two BART stations in Contra Costa County (Pleasant Hill and Walnut Creek). The route travels in a north-south fashion primarily along Interstates 780 and 680, with limited stops in Benicia. On weekdays, southbound trips operate from 5:30 a.m. to 8:05 p.m., while northbound trips run from 5:00 a.m. to 8:40 p.m. The service operates on 30-minute peak-hour headways with approximately 65-minute runtimes. On Saturday, the southbound service starts at 6:30 a.m. and ends at 7:35 p.m. while the northbound operates from 7:11 a.m. to 8:20 p.m. Trip headway is 120-minutes.

The Pleasant Hill station is served by southbound trips (prior to turning back at the Walnut Creek station for return to Benicia and Vallejo). Based on the ride check data, we believe SolTrans would benefit from restructuring Route 78 service to focus on the Pleasant Hill BART station, thereby reducing both service miles and service hours. From the customer’s perspective the proposed service change would reduce average trip time by as much as 15 minutes. Exhibit x.15 shows both the current and proposed alignment for Route 78.

Exhibit x.15 Proposed Route 78 Map



A sample operating schedule for the proposed Route 78 is shown below. Saturday times are highlighted in gray.

Exhibit x.16 Route 78 Sample Schedule

Ferry Terminal	Transit Center	Military & First	Pleasant Hill BART (Arrive)	BART Train to Daly City/Milbrae	Pleasant Hill BART (Depart)	Military & First	Transit Center	Ferry Terminal
5:30 AM	5:35 AM	5:51 AM	6:13 AM	6:17 AM	6:20 AM	6:40 AM	6:55 AM	6:58 AM
6:00 AM	6:05 AM	6:21 AM	6:43 AM	6:47 AM	6:50 AM	7:10 AM	7:25 AM	7:28 AM
6:30 AM	6:35 AM	6:51 AM	7:13 AM	7:17 AM	7:20 AM	7:40 AM	7:55 AM	7:58 AM
7:00 AM	7:05 AM	7:21 AM	7:43 AM	7:47 AM	7:50 AM	8:10 AM	8:25 AM	8:28 AM
7:30 AM	7:35 AM	7:51 AM	8:13 AM	8:17 AM	8:20 AM	8:40 AM	8:55 AM	8:58 AM
8:30 AM	8:35 AM	8:51 AM	9:13 AM	9:17 AM	9:20 AM	9:40 AM	9:55 AM	9:58 AM
9:30 AM	9:35 AM	9:51 AM	10:13 AM	10:17 AM	10:20 AM	10:40 AM	10:55 AM	10:58 AM
10:30 AM	10:35 AM	10:51 AM	11:13 AM	11:17 AM	11:20 AM	11:40 AM	11:55 AM	11:58 AM
11:30 AM	11:35 AM	11:51 AM	12:13 PM	12:17 PM	12:20 PM	12:40 PM	12:55 PM	12:58 PM
12:30 PM	12:35 PM	12:51 PM	1:13 PM	1:17 PM	1:20 PM	1:40 PM	1:55 PM	1:58 PM
1:30 PM	1:35 PM	1:51 PM	2:13 PM	2:17 PM	2:20 PM	2:40 PM	2:55 PM	2:58 PM
2:30 PM	2:35 PM	2:51 PM	3:13 PM	3:17 PM	3:20 PM	3:40 PM	3:55 PM	3:58 PM
3:30 PM	3:35 PM	3:51 PM	4:13 PM	4:17 PM	4:20 PM	4:40 PM	4:55 PM	4:58 PM
4:00 PM	4:05 PM	4:21 PM	4:43 PM	4:47 PM	4:50 PM	5:10 PM	5:25 PM	5:28 PM
4:30 PM	4:35 PM	4:51 PM	5:13 PM	5:17 PM	5:20 PM	5:40 PM	5:55 PM	5:58 PM
5:00 PM	5:05 PM	5:21 PM	5:43 PM	5:47 PM	5:50 PM	6:10 PM	6:25 PM	6:28 PM
5:30 PM	5:35 PM	5:51 PM	6:13 PM	6:17 PM	6:20 PM	6:40 PM	6:55 PM	6:58 PM
6:00 PM	6:05 PM	6:21 PM	6:43 PM	6:47 PM	6:50 PM	7:10 PM	7:25 PM	7:28 PM
6:30 PM	6:35 PM	6:51 PM	7:13 PM	7:17 PM	7:20 PM	7:40 PM	7:55 PM	7:58 PM
7:00 PM	7:05 PM	7:21 PM	7:43 PM	7:47 PM	7:50 PM	8:10 PM	8:25 PM	8:28 PM

Route 80

Route 80 is a commuter service operating on weekdays, providing all-day connections between Vallejo and the El Cerrito Del Norte BART station. The route travels east-west along Interstate 80. Most trips begin/terminate at the Downtown Transit Center in Vallejo. However, the first five westbound trips originate at the Sereno Transit Center in Vallejo and also serve the Vallejo Ferry Terminal. Westbound service begins at 4:15 a.m. in Vallejo and ends at 10:54 p.m. at the El Cerrito Del Norte BART Station. Eastbound service begins at the El Cerrito Del Norte BART station at 5:15 a.m. and ends at 11:26 p.m. in Vallejo. Peak-hour headways for each direction are 15-minutes with slightly under 30 minute running times. No changes are proposed to Route 80.

Route 81

Given the low ridership and productivity of this route we propose elimination of Route 81. Ridership from this route can be captured through paratransit service.

Route 85

Route 85 connects Vallejo with Six Flags, Solano Community College, and Fairfield Solano Mall. The route travels eastbound and westbound seven days a week. On weekdays eastbound service begins at the Vallejo Downtown Transit Center and terminates at the Fairfield Solano Mall. Monday through Friday service is offered from 5:35 a.m. to 10:20 p.m.; while Saturday, Sunday, and holiday service is from 6:35 a.m. to 9:20 p.m.

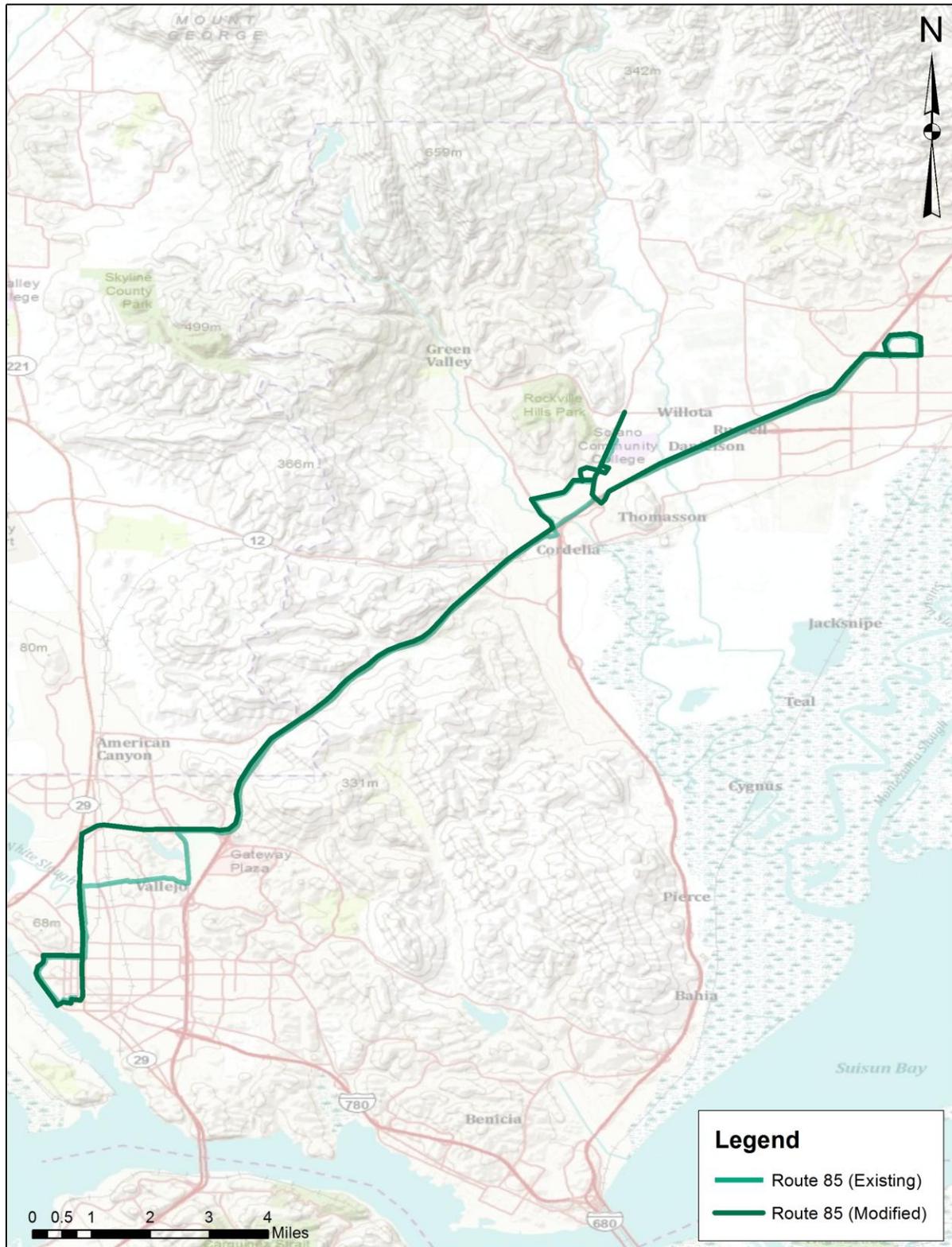
The westbound service begins at the Fairfield Solano Mall and terminates at the Vallejo Downtown Transit Center; operating from 6:33 a.m. to 11:28 p.m. on weekdays, and from 7:33 a.m. to 10:28 p.m. on weekends and holidays.

Route 85 operates every 30 minutes on weekdays and every 120 minutes on weekends and holidays; with a 45-minute running time.

We propose Route 85 be modified so as to eliminate local stops in Vallejo and limited stops to the Sereno Transit Center and Downtown Transit Center. Exhibit x.17 illustrates both the current and proposed alignments.

DRAFT

Exhibit x.17 Proposed Route 85



A sample operating schedule for Route 85 is presented below. Saturday times are highlighted in gray.

Exhibit x.18 Proposed Route 85 Sample Schedule

Downtown Transit Center	Vallejo Ferry Terminal	Sereno Transit Center	Green Valley/ Mangels	Solano Community College	Fairfield Solano Mall (arrive)	Fairfield Solano Mall (depart)	Solano Community College	Green Valley/ Mangels	Sereno Transit Center	Vallejo Ferry Terminal	Downtown Transit Center
5:35 AM	5:37 AM	5:48 AM	5:57 AM	6:02 AM	6:12 AM	6:25 AM	6:35 AM	6:40 AM	6:49 AM	7:00 AM	7:02 AM
6:05 AM	6:07 AM	6:18 AM	6:27 AM	6:32 AM	6:42 AM	6:55 AM	7:05 AM	7:10 AM	7:19 AM	7:30 AM	7:32 AM
6:35 AM	6:37 AM	6:48 AM	6:57 AM	7:02 AM	7:12 AM	7:25 AM	7:35 AM	7:40 AM	7:49 AM	8:00 AM	8:02 AM
7:05 AM	7:07 AM	7:18 AM	7:27 AM	7:32 AM	7:42 AM	7:55 AM	8:05 AM	8:10 AM	8:19 AM	8:30 AM	8:32 AM
7:35 AM	7:37 AM	7:48 AM	7:57 AM	8:02 AM	8:12 AM	8:25 AM	8:35 AM	8:40 AM	8:49 AM	9:00 AM	9:02 AM
8:05 AM	8:07 AM	8:18 AM	8:27 AM	8:32 AM	8:42 AM	8:55 AM	9:05 AM	9:10 AM	9:19 AM	9:30 AM	9:32 AM
8:35 AM	8:37 AM	8:48 AM	8:57 AM	9:02 AM	9:12 AM	9:25 AM	9:35 AM	9:40 AM	9:49 AM	10:00 AM	10:02 AM
9:35 AM	9:37 AM	9:48 AM	9:57 AM	10:02 AM	10:12 AM	10:25 AM	10:35 AM	10:40 AM	10:49 AM	11:00 AM	11:02 AM
10:35 AM	10:37 AM	10:48 AM	10:57 AM	11:02 AM	11:12 AM	11:25 AM	11:35 AM	11:40 AM	11:49 AM	12:00 PM	12:02 PM
11:35 AM	11:37 AM	11:48 AM	11:57 AM	12:02 PM	12:12 PM	12:25 PM	12:35 PM	12:40 PM	12:49 PM	1:00 PM	1:02 PM
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6:35 PM	6:37 PM	6:48 PM	6:57 PM	7:02 PM	7:12 PM	7:25 PM	7:35 PM	7:40 PM	7:49 PM	8:00 PM	8:02 PM
7:35 PM	7:37 PM	7:48 PM	7:57 PM	8:02 PM	8:12 PM	8:25 PM	8:35 PM	8:40 PM	8:49 PM	9:00 PM	9:02 PM
8:35 PM	8:37 PM	8:48 PM	8:57 PM	9:02 PM	9:12 PM	9:25 PM	9:35 PM	9:40 PM	9:49 PM	10:00 PM	10:02 PM
9:35 PM	9:37 PM	9:48 PM	9:57 PM	10:02 PM	10:12 PM	10:25 PM	10:35 PM	10:40 PM	10:49 PM	11:00 PM	11:02 PM

Route 200

No changes are proposed for Route 200.

Diablo Valley College Shuttle

The DVC Shuttle has experienced very little ridership and productivity, wherein there is not sufficient demand for this service to recover or justify cost of operations. Therefore, we propose elimination of this service.

Exhibit x.19 illustrates the resulting local system proposed for introduction on or about July 1, 2012:

Exhibit x.19 Proposed Local System Map

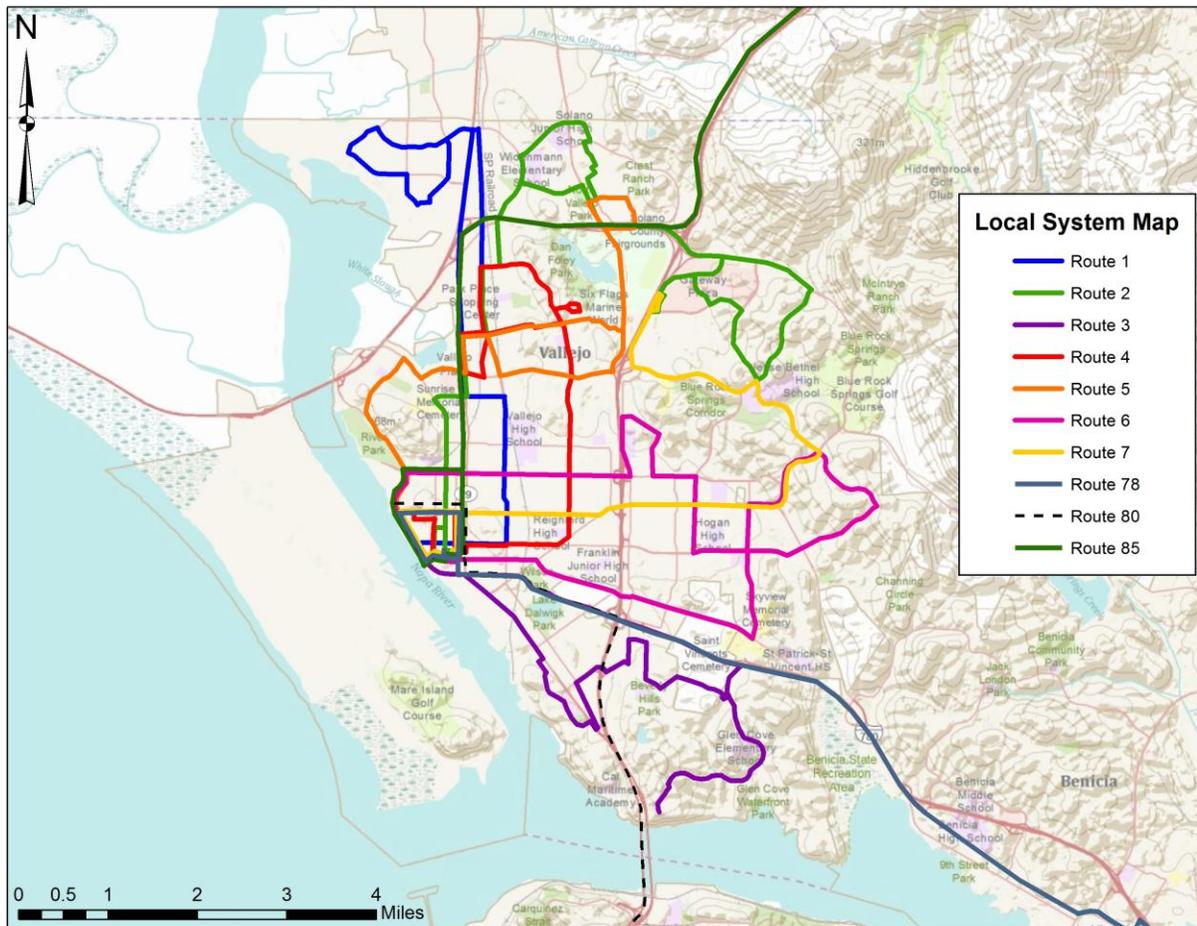
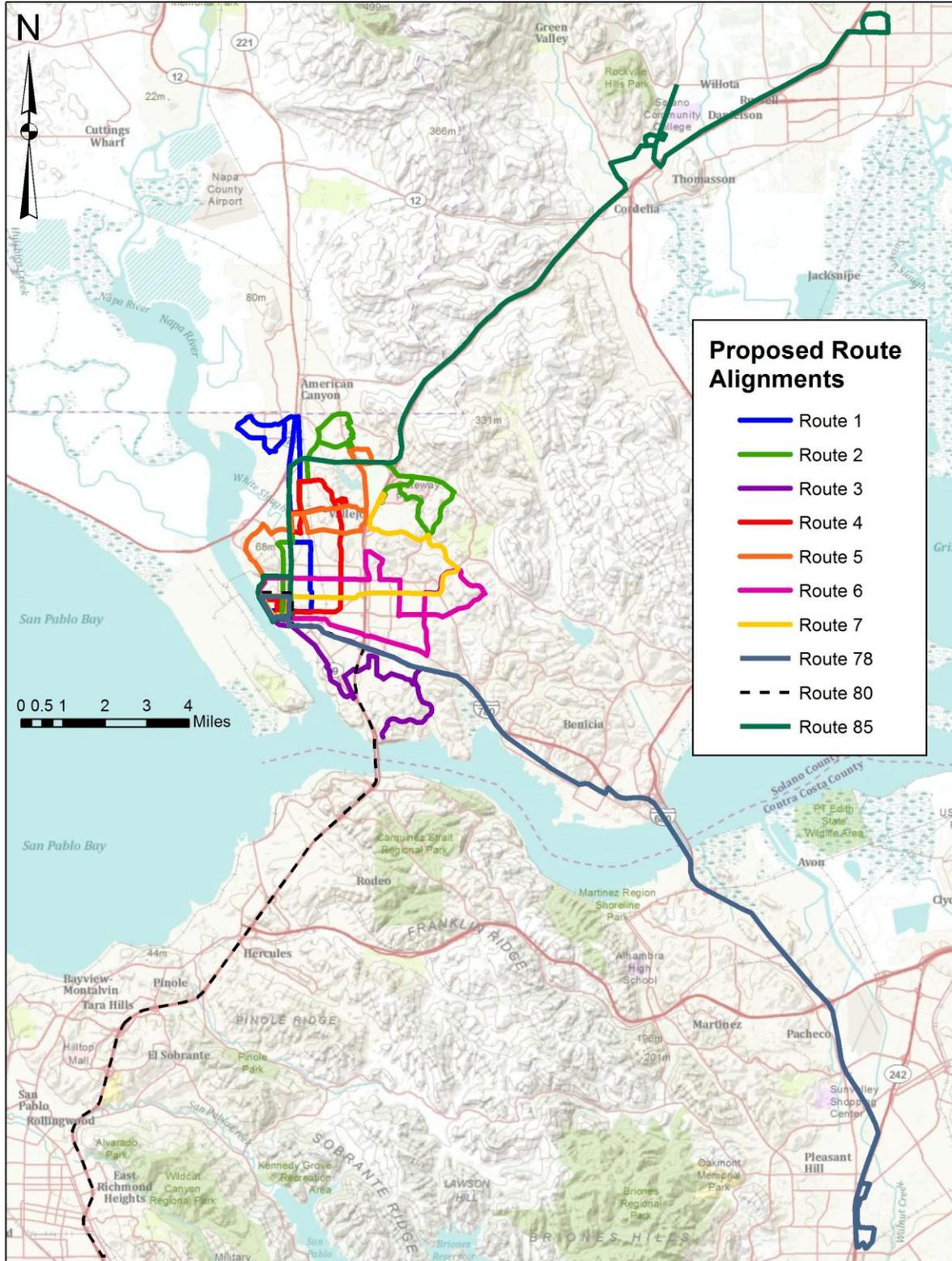


Exhibit x.20 reflects the proposed SolTrans system realignment.

Exhibit x.20 Proposed Regional System



Dial-A-Ride Recommendations

The following recommendations pertain to those demand-response services currently being provided within the SolTrans service area. These recommendations are designed to achieve a Vehicle Service Hours goal of around 17,550. Coupled with the restructure of the fixed-route system, this will achieve a system-wide goal of around 111,225 VSH.

Vallejo Medical Center Shuttle

Similar to the DVC Shuttle, the Medical Shuttle has not generated a sufficient level of ridership or fare revenue to justify its continued operations. In addition, the previous improvements to the transit system will improve mobility throughout the area. Elimination of this route can be supplemented by fixed-route service as well as demand-response/paratransit services.

Benicia General Public Dial-A-Ride

Given the proposed elimination of Routes 21 and 22 in Benicia, we recommend expanding the Benicia general-public dial-a-ride service span to reflect the current operating hours of the two flex-routes (i.e., 5:50 a.m. to 8:50 a.m., and 3:50 p.m. to 5:50 p.m.). The general-public dial-a-ride service would operate all day with one additional vehicle reflective of historic demand on Routes 21 and 22 (i.e., between 1.3 and 1.8 Passengers/VSH).

Paratransit

SolTrans currently allocates approximately 12,000 Vehicle Service Hours annually for the provision of ADA Paratransit service. We forecast this would remain unchanged in FY 2012/13 absent the implementation of an alternative service delivery model.

Given the forecast budget shortfall beginning FY 2012/13, SolTrans is committed to identifying all practical cost-reduction and productivity enhancing opportunities. In so doing, the consultant team has identified a series of possible alternatives to the historic paratransit delivery service approach. The options include utilizing taxi vouchers to limit demand for ADA paratransit trips, implementing a “one-stop” call center, and/or introducing a hybrid brokerage paratransit model similar to those in a growing number of California communities. We recommend SolTrans staff continue to work with the Board to identify the most appropriate option moving forward.

Service Recommendations

The following recommendations relate specifically to the times and days in which SolTrans provides service within southern Solano County.

Service Span

Given pressures associated with the forecast budget shortfall in FY 2012/13, we propose SolTrans reduce its weekday local service to 13 hours (from 6:30 a.m. to 7:30 p.m.). This service span would become the baseline standard for the new realigned service structure.

Weekend Service

Given low productivity and the need to preserve service during weekdays and peak hours, we recommend eliminating general public dial-a-ride service currently operating on Saturdays in Benicia. We also propose eliminating Sunday service to Routes 5, 80, and 85.

Fare Structure

Base on various surveys as well as our professional experience we conclude the current SolTrans fare structure is unnecessarily complex. While there may be merit in having different fares for local and regional services, it is clear fare payment options are not consistent and are detracting from the user-friendliness of the system. For instance, there are four regional routes and three different fare structures. Day passes are available for Route 200 yet not for any of the other services. A Solano College Pass is available for Route 80/85 but not for any of the other services. Also, 10-ride passes and monthly passes for local service have three different fare tiers for adults, youth, and seniors/disabled, while single-ride fare only has two different tiers (adults and youth pay the same price).

Benicia Breeze is similarly complex, offering six different fare structures (school trippers, local transit, Route 76, shuttles, dial-a-ride, and paratransit). This can be extremely confusing for patrons, especially with respect to the relationship between the dial-a-ride and paratransit services. Should a disabled patron elect to take a trip using the dial-a-ride service, he/she would pay \$1.25. However, the same patron would pay \$3.00 if using the paratransit service, even though they utilize the same vehicles and operate within the same service area.

Resolving these issues and having a fair, consistent and easily identified fare structure should be priority for SolTrans moving forward.

To accomplish this, we propose the following fare structure to support the proposed service recommendations. We anticipate two cornerstone benefits:

- Increased adult base fare and non-cash fare media prices to raise additional revenue.
- Streamlined and simplified structure to improve user-friendliness.

Exhibit x.21 Proposed Fixed Route Fare Structure

	Local Trips	Regional Trips
Single-Ride		
Adult	\$2.00	\$5.00
Youth	\$1.50	\$4.00
Senior/Disabled	\$0.85	\$2.50
Day Pass		
Adult	\$5.00	\$12.00
Youth	\$4.00	\$10.00
Senior/Disabled	\$2.50	\$6.00
Monthly Pass		
Adult	\$60.00	\$120.00
Youth	\$50.00	\$100.00
Senior/Disabled	\$30.00	\$60.00
10-Ride Pass		
Adult	\$15.00	\$45.00
Youth	\$12.00	\$36.00
Senior/Disabled	\$7.50	\$22.00

Following the same fare structure recommendations as the fixed route service, exhibit x.22 below outlines our proposed fare changes for SolTrans’ dial-a-ride and paratransit services. Fares are based on the area served, Zone 1 being within Benicia, Zone 2 being trips outside of Benicia. Seniors now receive similar discounts on both the Benicia Breeze paratransit and dial-a-ride services.

Exhibit x.22 Proposed Paratransit Fare Structure

Paratransit/Dial-A-Ride	Current	Proposed
		Soltrans
Vallejo Runabout		Paratransit
Within Vallejo	\$3.50	\$3.00
Between Vallejo & Fairfield	\$6.00	\$5.50
Between Vallejo & Pinole	\$6.00	\$5.50
Benicia Paratransit		
Zone 1	\$3.00	\$3.00
Zone 2	\$5.50	\$5.50
Senior/Disabled (both zones)	N/A	\$1.50
Benicia Dial-A-Ride		Dial-A-Ride
Zone 1	\$2.00	\$3.00
Zone 2	\$2.00	\$5.50
Senior/Disabled (both zones)	\$1.25	\$1.50

PHASE 2 RECOMMENDATIONS

While the top priority of the Short Range Transit Plan is to ensure the near-term sustainability of the SolTrans service through a significant realignment of the service structure on or about July 1, 2012, this Plan also presents an opportunity to craft a blueprint for the ongoing development of the SolTrans system in out-years (i.e., five to seven years into the future). Presented below are a series of recommendations for enhancing transit service in Benicia and Vallejo moving forward. These recommendations assume the system realignment described in the prior section would be implemented on or about July 2012.

Fixed-Route Recommendations

The following recommendations are designed to serve as a “menu” of possible options for implementation as the required funding becomes available. These recommendations are flexible in nature and can be implemented independently of one another. We also provide a forecast number of the annual Vehicle Service Hours each would require.

Route 1

We propose increasing the service span on Route 1 to 16 hours (5:30 a.m. to 9:30 p.m.) from the 13-hour span proposed for the July 1, 2012 service realignment (6:30 a.m. to 7:30 p.m.). In addition, we recommend increasing Route 1 peak-hour frequency to 15 minutes (6:00 a.m. and 8:30 a.m., and 4:30 p.m. and 6:30 p.m.). Collectively, these enhancements would result in an additional 4,409 VSH annually. The following table presents a sample schedule. Saturday times are highlighted in gray.

Exhibit x.23 Route 1 Optimistic Schedule

Downtown Transit Center	Broadway/Tennessee	Sereno Transit Center (arrive)	Sereno Transit Center (depart)	Sonoma/Yolano	Sonoma/Mini	Mini/Elliot	Broadway Walmart	Transit Yard (trailer park)	Sereno Transit Center (arrive)	Sereno Transit Center (depart)	Broadway/Tennessee	Downtown Transit Center
5:30 AM	5:35 AM	5:42 AM	5:45 AM	5:47 AM	5:50 AM	5:58 AM	6:06 AM	6:11 AM	6:13 AM	6:15 AM	6:21 AM	6:27 AM
6:00 AM	6:05 AM	6:12 AM	6:15 AM	6:17 AM	6:20 AM	6:28 AM	6:36 AM	6:41 AM	6:43 AM	6:45 AM	6:51 AM	6:57 AM
6:15 AM	6:20 AM	6:27 AM	6:30 AM	6:32 AM	6:35 AM	6:43 AM	6:51 AM	6:56 AM	6:58 AM	7:00 AM	7:06 AM	7:12 AM
6:30 AM	6:35 AM	6:42 AM	6:45 AM	6:47 AM	6:50 AM	6:58 AM	7:06 AM	7:11 AM	7:13 AM	7:15 AM	7:21 AM	7:27 AM
6:45 AM	6:50 AM	6:57 AM	7:00 AM	7:02 AM	7:05 AM	7:13 AM	7:21 AM	7:26 AM	7:28 AM	7:30 AM	7:36 AM	7:42 AM
7:00 AM	7:05 AM	7:12 AM	7:15 AM	7:17 AM	7:20 AM	7:28 AM	7:36 AM	7:41 AM	7:43 AM	7:45 AM	7:51 AM	7:57 AM
7:15 AM	7:20 AM	7:27 AM	7:30 AM	7:32 AM	7:35 AM	7:43 AM	7:51 AM	7:56 AM	7:58 AM	8:00 AM	8:06 AM	8:12 AM
7:30 AM	7:35 AM	7:42 AM	7:45 AM	7:47 AM	7:50 AM	7:58 AM	8:06 AM	8:11 AM	8:13 AM	8:15 AM	8:21 AM	8:27 AM
7:45 AM	7:50 AM	7:57 AM	8:00 AM	8:02 AM	8:05 AM	8:13 AM	8:21 AM	8:26 AM	8:28 AM	8:30 AM	8:36 AM	8:42 AM
8:00 AM	8:05 AM	8:12 AM	8:15 AM	8:17 AM	8:20 AM	8:28 AM	8:36 AM	8:41 AM	8:43 AM	8:45 AM	8:51 AM	8:57 AM
8:15 AM	8:20 AM	8:27 AM	8:30 AM	8:32 AM	8:35 AM	8:43 AM	8:51 AM	8:56 AM	8:58 AM	9:00 AM	9:06 AM	9:12 AM
8:30 AM	8:35 AM	8:42 AM	8:45 AM	8:47 AM	8:50 AM	8:58 AM	9:06 AM	9:11 AM	9:13 AM	9:15 AM	9:21 AM	9:27 AM
9:00 AM	9:05 AM	9:12 AM	9:15 AM	9:17 AM	9:20 AM	9:28 AM	9:36 AM	9:41 AM	9:43 AM	9:45 AM	9:51 AM	9:57 AM
9:30 AM	9:35 AM	9:42 AM	9:45 AM	9:47 AM	9:50 AM	9:58 AM	10:06 AM	10:11 AM	10:13 AM	10:15 AM	10:21 AM	10:27 AM
10:00 AM	10:05 AM	10:12 AM	10:15 AM	10:17 AM	10:20 AM	10:28 AM	10:36 AM	10:41 AM	10:43 AM	10:45 AM	10:51 AM	10:57 AM
10:30 AM	10:35 AM	10:42 AM	10:45 AM	10:47 AM	10:50 AM	10:58 AM	11:06 AM	11:11 AM	11:13 AM	11:15 AM	11:21 AM	11:27 AM
11:00 AM	11:05 AM	11:12 AM	11:15 AM	11:17 AM	11:20 AM	11:28 AM	11:36 AM	11:41 AM	11:43 AM	11:45 AM	11:51 AM	11:57 AM
11:30 AM	11:35 AM	11:42 AM	11:45 AM	11:47 AM	11:50 AM	11:58 AM	12:06 PM	12:11 PM	12:13 PM	12:15 PM	12:21 PM	12:27 PM
12:00 PM	12:05 PM	12:12 PM	12:15 PM	12:17 PM	12:20 PM	12:28 PM	12:36 PM	12:41 PM	12:43 PM	12:45 PM	12:51 PM	12:57 PM
12:30 PM	12:35 PM	12:42 PM	12:45 PM	12:47 PM	12:50 PM	12:58 PM	1:06 PM	1:11 PM	1:13 PM	1:15 PM	1:21 PM	1:27 PM
1:00 PM	1:05 PM	1:12 PM	1:15 PM	1:17 PM	1:20 PM	1:28 PM	1:36 PM	1:41 PM	1:43 PM	1:45 PM	1:51 PM	1:57 PM
1:30 PM	1:35 PM	1:42 PM	1:45 PM	1:47 PM	1:50 PM	1:58 PM	2:06 PM	2:11 PM	2:13 PM	2:15 PM	2:21 PM	2:27 PM
2:00 PM	2:05 PM	2:12 PM	2:15 PM	2:17 PM	2:20 PM	2:28 PM	2:36 PM	2:41 PM	2:43 PM	2:45 PM	2:51 PM	2:57 PM
2:30 PM	2:35 PM	2:42 PM	2:45 PM	2:47 PM	2:50 PM	2:58 PM	3:06 PM	3:11 PM	3:13 PM	3:15 PM	3:21 PM	3:27 PM
3:00 PM	3:05 PM	3:12 PM	3:15 PM	3:17 PM	3:20 PM	3:28 PM	3:36 PM	3:41 PM	3:43 PM	3:45 PM	3:51 PM	3:57 PM
3:30 PM	3:35 PM	3:42 PM	3:45 PM	3:47 PM	3:50 PM	3:58 PM	4:06 PM	4:11 PM	4:13 PM	4:15 PM	4:21 PM	4:27 PM
4:00 PM	4:05 PM	4:12 PM	4:15 PM	4:17 PM	4:20 PM	4:28 PM	4:36 PM	4:41 PM	4:43 PM	4:45 PM	4:51 PM	4:57 PM
4:30 PM	4:35 PM	4:42 PM	4:45 PM	4:47 PM	4:50 PM	4:58 PM	5:06 PM	5:11 PM	5:13 PM	5:15 PM	5:21 PM	5:27 PM
4:45 PM	4:50 PM	4:57 PM	5:00 PM	5:02 PM	5:05 PM	5:13 PM	5:21 PM	5:26 PM	5:28 PM	5:30 PM	5:36 PM	5:42 PM
5:00 PM	5:05 PM	5:12 PM	5:15 PM	5:17 PM	5:20 PM	5:28 PM	5:36 PM	5:41 PM	5:43 PM	5:45 PM	5:51 PM	5:57 PM
5:15 PM	5:20 PM	5:27 PM	5:30 PM	5:32 PM	5:35 PM	5:43 PM	5:51 PM	5:56 PM	5:58 PM	6:00 PM	6:06 PM	6:12 PM
5:30 PM	5:35 PM	5:42 PM	5:45 PM	5:47 PM	5:50 PM	5:58 PM	6:06 PM	6:11 PM	6:13 PM	6:15 PM	6:21 PM	6:27 PM
5:45 PM	5:50 PM	5:57 PM	6:00 PM	6:02 PM	6:05 PM	6:13 PM	6:21 PM	6:26 PM	6:28 PM	6:30 PM	6:36 PM	6:42 PM
6:00 PM	6:05 PM	6:12 PM	6:15 PM	6:17 PM	6:20 PM	6:28 PM	6:36 PM	6:41 PM	6:43 PM	6:45 PM	6:51 PM	6:57 PM
6:15 PM	6:20 PM	6:27 PM	6:30 PM	6:32 PM	6:35 PM	6:43 PM	6:51 PM	6:56 PM	6:58 PM	7:00 PM	7:06 PM	7:12 PM
6:30 PM	6:35 PM	6:42 PM	6:45 PM	6:47 PM	6:50 PM	6:58 PM	7:06 PM	7:11 PM	7:13 PM	7:15 PM	7:21 PM	7:27 PM
7:00 PM	7:05 PM	7:12 PM	7:15 PM	7:17 PM	7:20 PM	7:28 PM	7:36 PM	7:41 PM	7:43 PM	7:45 PM	7:51 PM	7:57 PM
7:30 PM	7:35 PM	7:42 PM	7:45 PM	7:47 PM	7:50 PM	7:58 PM	8:06 PM	8:11 PM	8:13 PM	8:15 PM	8:21 PM	8:27 PM
8:00 PM	8:05 PM	8:12 PM	8:15 PM	8:17 PM	8:20 PM	8:28 PM	8:36 PM	8:41 PM	8:43 PM	8:45 PM	8:51 PM	8:57 PM
8:30 PM	8:35 PM	8:42 PM	8:45 PM	8:47 PM	8:50 PM	8:58 PM	9:06 PM	9:11 PM	9:13 PM	9:15 PM	9:21 PM	9:27 PM

Route 2

We propose increasing the service span on Route 2 to 16 hours (5:30 a.m. to 9:30 p.m.) from the 13-hour span proposed for the July 1, 2012 realignment (6:30 a.m. to 7:30 p.m.). In addition, we recommend increasing the frequency along Route 2 to 30 minutes across the entire service day. Collectively, these enhancements would result in an additional 3,103 VSH annually. The table below presents a sample schedule. Saturday times are highlighted in gray.

Exhibit x.24 Route 2 Optimistic Schedule

Downtown Transit Center	Valle Vista/ Sacramento	Sereno Transit Center (arrive)	Sereno Transit Center (depart)	Broadway/ Garibaldi	Corcoran/ Mini	Gateway/ Fairgrounds	Gateway Plaza	Mini/ Whitney	Sereno Transit Center	Sacramento/ Tennessee	Downtown Transit Center
5:30 AM	5:35 AM	5:40 AM	5:45 AM	5:47 AM	5:52 AM	5:58 AM	6:16 AM	6:25 AM	6:32 AM	6:37 AM	6:42 AM
6:00 AM	6:05 AM	6:10 AM	6:15 AM	6:17 AM	6:22 AM	6:28 AM	6:46 AM	6:55 AM	7:02 AM	7:07 AM	7:12 AM
6:30 AM	6:35 AM	6:40 AM	6:45 AM	6:47 AM	6:52 AM	6:58 AM	7:16 AM	7:25 AM	7:32 AM	7:37 AM	7:42 AM
7:00 AM	7:05 AM	7:10 AM	7:15 AM	7:17 AM	7:22 AM	7:28 AM	7:46 AM	7:55 AM	8:02 AM	8:07 AM	8:12 AM
7:30 AM	7:35 AM	7:40 AM	7:45 AM	7:47 AM	7:52 AM	7:58 AM	8:16 AM	8:25 AM	8:32 AM	8:37 AM	8:42 AM
8:00 AM	8:05 AM	8:10 AM	8:15 AM	8:17 AM	8:22 AM	8:28 AM	8:46 AM	8:55 AM	9:02 AM	9:07 AM	9:12 AM
8:30 AM	8:35 AM	8:40 AM	8:45 AM	8:47 AM	8:52 AM	8:58 AM	9:16 AM	9:25 AM	9:32 AM	9:37 AM	9:42 AM
9:00 AM	9:05 AM	9:10 AM	9:15 AM	9:17 AM	9:22 AM	9:28 AM	9:46 AM	9:55 AM	10:02 AM	10:07 AM	10:12 AM
9:30 AM	9:35 AM	9:40 AM	9:45 AM	9:47 AM	9:52 AM	9:58 AM	10:16 AM	10:25 AM	10:32 AM	10:37 AM	10:42 AM
10:00 AM	10:05 AM	10:10 AM	10:15 AM	10:17 AM	10:22 AM	10:28 AM	10:46 AM	10:55 AM	11:02 AM	11:07 AM	11:12 AM
10:30 AM	10:35 AM	10:40 AM	10:45 AM	10:47 AM	10:52 AM	10:58 AM	11:16 AM	11:25 AM	11:32 AM	11:37 AM	11:42 AM
11:00 AM	11:05 AM	11:10 AM	11:15 AM	11:17 AM	11:22 AM	11:28 AM	11:46 AM	11:55 AM	12:02 PM	12:07 PM	12:12 PM
11:30 AM	11:35 AM	11:40 AM	11:45 AM	11:47 AM	11:52 AM	11:58 AM	12:16 PM	12:25 PM	12:32 PM	12:37 PM	12:42 PM
12:00 PM	12:05 PM	12:10 PM	12:15 PM	12:17 PM	12:22 PM	12:28 PM	12:46 PM	12:55 PM	1:02 PM	1:07 PM	1:12 PM
12:30 PM	12:35 PM	12:40 PM	12:45 PM	12:47 PM	12:52 PM	12:58 PM	1:16 PM	1:25 PM	1:32 PM	1:37 PM	1:42 PM
1:00 PM	1:05 PM	1:10 PM	1:15 PM	1:17 PM	1:22 PM	1:28 PM	1:46 PM	1:55 PM	2:02 PM	2:07 PM	2:12 PM
1:30 PM	1:35 PM	1:40 PM	1:45 PM	1:47 PM	1:52 PM	1:58 PM	2:16 PM	2:25 PM	2:32 PM	2:37 PM	2:42 PM
2:00 PM	2:05 PM	2:10 PM	2:15 PM	2:17 PM	2:22 PM	2:28 PM	2:46 PM	2:55 PM	3:02 PM	3:07 PM	3:12 PM
2:30 PM	2:35 PM	2:40 PM	2:45 PM	2:47 PM	2:52 PM	2:58 PM	3:16 PM	3:25 PM	3:32 PM	3:37 PM	3:42 PM
3:00 PM	3:05 PM	3:10 PM	3:15 PM	3:17 PM	3:22 PM	3:28 PM	3:46 PM	3:55 PM	4:02 PM	4:07 PM	4:12 PM
3:30 PM	3:35 PM	3:40 PM	3:45 PM	3:47 PM	3:52 PM	3:58 PM	4:16 PM	4:25 PM	4:32 PM	4:37 PM	4:42 PM
4:00 PM	4:05 PM	4:10 PM	4:15 PM	4:17 PM	4:22 PM	4:28 PM	4:46 PM	4:55 PM	5:02 PM	5:07 PM	5:12 PM
4:30 PM	4:35 PM	4:40 PM	4:45 PM	4:47 PM	4:52 PM	4:58 PM	5:16 PM	5:25 PM	5:32 PM	5:37 PM	5:42 PM
5:00 PM	5:05 PM	5:10 PM	5:15 PM	5:17 PM	5:22 PM	5:28 PM	5:46 PM	5:55 PM	6:02 PM	6:07 PM	6:12 PM
5:30 PM	5:35 PM	5:40 PM	5:45 PM	5:47 PM	5:52 PM	5:58 PM	6:16 PM	6:25 PM	6:32 PM	6:37 PM	6:42 PM
6:00 PM	6:05 PM	6:10 PM	6:15 PM	6:17 PM	6:22 PM	6:28 PM	6:46 PM	6:55 PM	7:02 PM	7:07 PM	7:12 PM
6:30 PM	6:35 PM	6:40 PM	6:45 PM	6:47 PM	6:52 PM	6:58 PM	7:16 PM	7:25 PM	7:32 PM	7:37 PM	7:42 PM
7:00 PM	7:05 PM	7:10 PM	7:15 PM	7:17 PM	7:22 PM	7:28 PM	7:46 PM	7:55 PM	8:02 PM	8:07 PM	8:12 PM
7:30 PM	7:35 PM	7:40 PM	7:45 PM	7:47 PM	7:52 PM	7:58 PM	8:16 PM	8:25 PM	8:32 PM	8:37 PM	8:42 PM
8:00 PM	8:05 PM	8:10 PM	8:15 PM	8:17 PM	8:22 PM	8:28 PM	8:46 PM	8:55 PM	9:02 PM	9:07 PM	9:12 PM
8:30 PM	8:35 PM	8:40 PM	8:45 PM	8:47 PM	8:52 PM	8:58 PM	9:16 PM	9:25 PM	9:32 PM	9:37 PM	9:42 PM

Route 3

We propose increasing the service span on Route 3 to 16 hours (5:30 a.m. to 9:30 p.m.) from the 13-hour span proposed for the July 1, 2012 service realignment (6:30 a.m. to 7:30 p.m.). In addition, we recommend increasing the frequency along Route 3 to 30 minutes across the entire service day. Collectively, these enhancements would result in an additional 1,632 VSH annually. Exhibit x.25 presents a sample schedule. Saturday times are highlighted in gray.

Exhibit x.25 Route 3 Optimistic Schedule

Downtown Transit Center	Curtola Park & Ride	Glen Cove End	Beverly Hills Elementary	Magazine/Fifth	Porter/Seabreeze Apartments	Sonoma/Lemon	Downtown Transit Center
5:30 AM	5:35 AM	5:45 AM	5:55 AM	6:00 AM	6:01 AM	6:05 AM	6:10 AM
6:00 AM	6:05 AM	6:15 AM	6:25 AM	6:30 AM	6:31 AM	6:35 AM	6:40 AM
6:30 AM	6:35 AM	6:45 AM	6:55 AM	7:00 AM	7:01 AM	7:05 AM	7:10 AM
7:00 AM	7:05 AM	7:15 AM	7:25 AM	7:30 AM	7:31 AM	7:35 AM	7:40 AM
7:30 AM	7:35 AM	7:45 AM	7:55 AM	8:00 AM	8:01 AM	8:05 AM	8:10 AM
8:00 AM	8:05 AM	8:15 AM	8:25 AM	8:30 AM	8:31 AM	8:35 AM	8:40 AM
8:30 AM	8:35 AM	8:45 AM	8:55 AM	9:00 AM	9:01 AM	9:05 AM	9:10 AM
9:00 AM	9:05 AM	9:15 AM	9:25 AM	9:30 AM	9:31 AM	9:35 AM	9:40 AM
9:30 AM	9:35 AM	9:45 AM	9:55 AM	10:00 AM	10:01 AM	10:05 AM	10:10 AM
10:00 AM	10:05 AM	10:15 AM	10:25 AM	10:30 AM	10:31 AM	10:35 AM	10:40 AM
10:30 AM	10:35 AM	10:45 AM	10:55 AM	11:00 AM	11:01 AM	11:05 AM	11:10 AM
11:00 AM	11:05 AM	11:15 AM	11:25 AM	11:30 AM	11:31 AM	11:35 AM	11:40 AM
11:30 AM	11:35 AM	11:45 AM	11:55 AM	12:00 PM	12:01 PM	12:05 PM	12:10 PM
12:00 PM	12:05 PM	12:15 PM	12:25 PM	12:30 PM	12:31 PM	12:35 PM	12:40 PM
12:30 PM	12:35 PM	12:45 PM	12:55 PM	1:00 PM	1:01 PM	1:05 PM	1:10 PM
1:00 PM	1:05 PM	1:15 PM	1:25 PM	1:30 PM	1:31 PM	1:35 PM	1:40 PM
1:30 PM	1:35 PM	1:45 PM	1:55 PM	2:00 PM	2:01 PM	2:05 PM	2:10 PM
2:00 PM	2:05 PM	2:15 PM	2:25 PM	2:30 PM	2:31 PM	2:35 PM	2:40 PM
2:30 PM	2:35 PM	2:45 PM	2:55 PM	3:00 PM	3:01 PM	3:05 PM	3:10 PM
3:00 PM	3:05 PM	3:15 PM	3:25 PM	3:30 PM	3:31 PM	3:35 PM	3:40 PM
3:30 PM	3:35 PM	3:45 PM	3:55 PM	4:00 PM	4:01 PM	4:05 PM	4:10 PM
4:00 PM	4:05 PM	4:15 PM	4:25 PM	4:30 PM	4:31 PM	4:35 PM	4:40 PM
4:30 PM	4:35 PM	4:45 PM	4:55 PM	5:00 PM	5:01 PM	5:05 PM	5:10 PM
5:00 PM	5:05 PM	5:15 PM	5:25 PM	5:30 PM	5:31 PM	5:35 PM	5:40 PM
5:30 PM	5:35 PM	5:45 PM	5:55 PM	6:00 PM	6:01 PM	6:05 PM	6:10 PM
6:00 PM	6:05 PM	6:15 PM	6:25 PM	6:30 PM	6:31 PM	6:35 PM	6:40 PM
6:30 PM	6:35 PM	6:45 PM	6:55 PM	7:00 PM	7:01 PM	7:05 PM	7:10 PM
7:00 PM	7:05 PM	7:15 PM	7:25 PM	7:30 PM	7:31 PM	7:35 PM	7:40 PM
7:30 PM	7:35 PM	7:45 PM	7:55 PM	8:00 PM	8:01 PM	8:05 PM	8:10 PM
8:00 PM	8:05 PM	8:15 PM	8:25 PM	8:30 PM	8:31 PM	8:35 PM	8:40 PM
8:30 PM	8:35 PM	8:45 PM	8:55 PM	9:00 PM	9:01 PM	9:05 PM	9:10 PM

Route 4

We propose increasing the service span on Route 4 to 16 hours (5:30 a.m. to 9:30 p.m.) from the 13-hour span proposed for the July 1, 2012 service (6:30 a.m. to 7:30 p.m.). We also recommend increasing the frequency along Route 4 to 30 minutes across the entire service day. Collectively, these enhancements would result in an additional 2,040 VSH annually. Exhibit x.26 illustrates the proposed schedule. Saturday times are highlighted in gray.

Exhibit x.26 Route 4 Optimistic Schedule

Downtown Transit Center	Georgia/Amador	Solano County Courthouse	Tennessee/Tuolumne	Tuolumne/Redwood	Sutter Solano Medical Center	Tuolumne/BW Williams	Transit Yard (trailer park)	Sereno Transit Center	Kaiser Hospital	Del Mar/Tuolumne	Tuolumne/Redwood	Tennessee/Tuolumne	Solano County Courthouse	Butte/Carolina	Downtown Transit Center
5:30 AM	5:33 AM	5:35 AM	5:38 AM	5:41 AM	5:46 AM	5:50 AM	5:51 AM	5:57 AM	5:59 AM	6:03 AM	6:05 AM	6:08 AM	6:11 AM	6:16 AM	6:20 AM
6:00 AM	6:03 AM	6:05 AM	6:08 AM	6:11 AM	6:16 AM	6:20 AM	6:21 AM	6:27 AM	6:29 AM	6:33 AM	6:35 AM	6:38 AM	6:41 AM	6:46 AM	6:50 AM
6:30 AM	6:33 AM	6:35 AM	6:38 AM	6:41 AM	6:46 AM	6:50 AM	6:51 AM	6:57 AM	6:59 AM	7:03 AM	7:05 AM	7:08 AM	7:11 AM	7:16 AM	7:20 AM
7:00 AM	7:03 AM	7:05 AM	7:08 AM	7:11 AM	7:16 AM	7:20 AM	7:21 AM	7:27 AM	7:29 AM	7:33 AM	7:35 AM	7:38 AM	7:41 AM	7:46 AM	7:50 AM
7:30 AM	7:33 AM	7:35 AM	7:38 AM	7:41 AM	7:46 AM	7:50 AM	7:51 AM	7:57 AM	7:59 AM	8:03 AM	8:05 AM	8:08 AM	8:11 AM	8:16 AM	8:20 AM
8:00 AM	8:03 AM	8:05 AM	8:08 AM	8:11 AM	8:16 AM	8:20 AM	8:21 AM	8:27 AM	8:29 AM	8:33 AM	8:35 AM	8:38 AM	8:41 AM	8:46 AM	8:50 AM
8:30 AM	8:33 AM	8:35 AM	8:38 AM	8:41 AM	8:46 AM	8:50 AM	8:51 AM	8:57 AM	8:59 AM	9:03 AM	9:05 AM	9:08 AM	9:11 AM	9:16 AM	9:20 AM
9:00 AM	9:03 AM	9:05 AM	9:08 AM	9:11 AM	9:16 AM	9:20 AM	9:21 AM	9:27 AM	9:29 AM	9:33 AM	9:35 AM	9:38 AM	9:41 AM	9:46 AM	9:50 AM
9:30 AM	9:33 AM	9:35 AM	9:38 AM	9:41 AM	9:46 AM	9:50 AM	9:51 AM	9:57 AM	9:59 AM	10:03 AM	10:05 AM	10:08 AM	10:11 AM	10:16 AM	10:20 AM
10:00 AM	10:03 AM	10:05 AM	10:08 AM	10:11 AM	10:16 AM	10:20 AM	10:21 AM	10:27 AM	10:29 AM	10:33 AM	10:35 AM	10:38 AM	10:41 AM	10:46 AM	10:50 AM
10:30 AM	10:33 AM	10:35 AM	10:38 AM	10:41 AM	10:46 AM	10:50 AM	10:51 AM	10:57 AM	10:59 AM	11:03 AM	11:05 AM	11:08 AM	11:11 AM	11:16 AM	11:20 AM
11:00 AM	11:03 AM	11:05 AM	11:08 AM	11:11 AM	11:16 AM	11:20 AM	11:21 AM	11:27 AM	11:29 AM	11:33 AM	11:35 AM	11:38 AM	11:41 AM	11:46 AM	11:50 AM
11:30 AM	11:33 AM	11:35 AM	11:38 AM	11:41 AM	11:46 AM	11:50 AM	11:51 AM	11:57 AM	11:59 AM	12:03 PM	12:05 PM	12:08 PM	12:11 PM	12:16 PM	12:20 PM
12:00 PM	12:03 PM	12:05 PM	12:08 PM	12:11 PM	12:16 PM	12:20 PM	12:21 PM	12:27 PM	12:29 PM	12:33 PM	12:35 PM	12:38 PM	12:41 PM	12:46 PM	12:50 PM
12:30 PM	12:33 PM	12:35 PM	12:38 PM	12:41 PM	12:46 PM	12:50 PM	12:51 PM	12:57 PM	12:59 PM	1:03 PM	1:05 PM	1:08 PM	1:11 PM	1:16 PM	1:20 PM
1:00 PM	1:03 PM	1:05 PM	1:08 PM	1:11 PM	1:16 PM	1:20 PM	1:21 PM	1:27 PM	1:29 PM	1:33 PM	1:35 PM	1:38 PM	1:41 PM	1:46 PM	1:50 PM
1:30 PM	1:33 PM	1:35 PM	1:38 PM	1:41 PM	1:46 PM	1:50 PM	1:51 PM	1:57 PM	1:59 PM	2:03 PM	2:05 PM	2:08 PM	2:11 PM	2:16 PM	2:20 PM
2:00 PM	2:03 PM	2:05 PM	2:08 PM	2:11 PM	2:16 PM	2:20 PM	2:21 PM	2:27 PM	2:29 PM	2:33 PM	2:35 PM	2:38 PM	2:41 PM	2:46 PM	2:50 PM
2:30 PM	2:33 PM	2:35 PM	2:38 PM	2:41 PM	2:46 PM	2:50 PM	2:51 PM	2:57 PM	2:59 PM	3:03 PM	3:05 PM	3:08 PM	3:11 PM	3:16 PM	3:20 PM
3:00 PM	3:03 PM	3:05 PM	3:08 PM	3:11 PM	3:16 PM	3:20 PM	3:21 PM	3:27 PM	3:29 PM	3:33 PM	3:35 PM	3:38 PM	3:41 PM	3:46 PM	3:50 PM
3:30 PM	3:33 PM	3:35 PM	3:38 PM	3:41 PM	3:46 PM	3:50 PM	3:51 PM	3:57 PM	3:59 PM	4:03 PM	4:05 PM	4:08 PM	4:11 PM	4:16 PM	4:20 PM
4:00 PM	4:03 PM	4:05 PM	4:08 PM	4:11 PM	4:16 PM	4:20 PM	4:21 PM	4:27 PM	4:29 PM	4:33 PM	4:35 PM	4:38 PM	4:41 PM	4:46 PM	4:50 PM
4:30 PM	4:33 PM	4:35 PM	4:38 PM	4:41 PM	4:46 PM	4:50 PM	4:51 PM	4:57 PM	4:59 PM	5:03 PM	5:05 PM	5:08 PM	5:11 PM	5:16 PM	5:20 PM
5:00 PM	5:03 PM	5:05 PM	5:08 PM	5:11 PM	5:16 PM	5:20 PM	5:21 PM	5:27 PM	5:29 PM	5:33 PM	5:35 PM	5:38 PM	5:41 PM	5:46 PM	5:50 PM
5:30 PM	5:33 PM	5:35 PM	5:38 PM	5:41 PM	5:46 PM	5:50 PM	5:51 PM	5:57 PM	5:59 PM	6:03 PM	6:05 PM	6:08 PM	6:11 PM	6:16 PM	6:20 PM
6:00 PM	6:03 PM	6:05 PM	6:08 PM	6:11 PM	6:16 PM	6:20 PM	6:21 PM	6:27 PM	6:29 PM	6:33 PM	6:35 PM	6:38 PM	6:41 PM	6:46 PM	6:50 PM
6:30 PM	6:33 PM	6:35 PM	6:38 PM	6:41 PM	6:46 PM	6:50 PM	6:51 PM	6:57 PM	6:59 PM	7:03 PM	7:05 PM	7:08 PM	7:11 PM	7:16 PM	7:20 PM
7:00 PM	7:03 PM	7:05 PM	7:08 PM	7:11 PM	7:16 PM	7:20 PM	7:21 PM	7:27 PM	7:29 PM	7:33 PM	7:35 PM	7:38 PM	7:41 PM	7:46 PM	7:50 PM
7:30 PM	7:33 PM	7:35 PM	7:38 PM	7:41 PM	7:46 PM	7:50 PM	7:51 PM	7:57 PM	7:59 PM	8:03 PM	8:05 PM	8:08 PM	8:11 PM	8:16 PM	8:20 PM
8:00 PM	8:03 PM	8:05 PM	8:08 PM	8:11 PM	8:16 PM	8:20 PM	8:21 PM	8:27 PM	8:29 PM	8:33 PM	8:35 PM	8:38 PM	8:41 PM	8:46 PM	8:50 PM
8:30 PM	8:33 PM	8:35 PM	8:38 PM	8:41 PM	8:46 PM	8:50 PM	8:51 PM	8:57 PM	8:59 PM	9:03 PM	9:05 PM	9:08 PM	9:11 PM	9:16 PM	9:20 PM

Route 5

We propose increasing the service span on Route 5 to 16 hours (5:30 a.m. to 9:30 p.m.) from the 13-hour span proposed for the July 1, 2012 service realignment (6:30 a.m. to 7:30 p.m.). Further, we recommend increasing the frequency along Route 5 to 30 minutes across the entire service day. Collectively, these enhancements would result in an additional 2,121 VSH annually. Exhibit x.27 illustrates the proposed schedule. Saturday times are highlighted in gray.

Exhibit x.27 Route 5 Optimistic Schedule

Downtown Transit Center	Vallejo Ferry Terminal	Mare Island/ Tennessee	Daniels/ Wilson	Sereno Transit Center	Kaiser Hospital	Redwood/ Fairgrounds	Gateway/ Griffin	Kaiser Hospital	Sereno Transit Center	Daniels/ Wilson	Mare Island/ Tennessee	Vallejo Ferry Terminal	Downtown Transit Center
5:30 AM	5:32 AM	5:35 AM	5:38 AM	5:45 AM	5:47 AM	5:51 AM	5:55 AM	6:05 AM	6:07 AM	6:14 AM	6:17 AM	6:20 AM	6:22 AM
6:00 AM	6:02 AM	6:05 AM	6:08 AM	6:15 AM	6:17 AM	6:21 AM	6:25 AM	6:35 AM	6:37 AM	6:44 AM	6:47 AM	6:50 AM	6:52 AM
6:30 AM	6:32 AM	6:35 AM	6:38 AM	6:45 AM	6:47 AM	6:51 AM	6:55 AM	7:05 AM	7:07 AM	7:14 AM	7:17 AM	7:20 AM	7:22 AM
7:00 AM	7:02 AM	7:05 AM	7:08 AM	7:15 AM	7:17 AM	7:21 AM	7:25 AM	7:35 AM	7:37 AM	7:44 AM	7:47 AM	7:50 AM	7:52 AM
7:30 AM	7:32 AM	7:35 AM	7:38 AM	7:45 AM	7:47 AM	7:51 AM	7:55 AM	8:05 AM	8:07 AM	8:14 AM	8:17 AM	8:20 AM	8:22 AM
8:00 AM	8:02 AM	8:05 AM	8:08 AM	8:15 AM	8:17 AM	8:21 AM	8:25 AM	8:35 AM	8:37 AM	8:44 AM	8:47 AM	8:50 AM	8:52 AM
8:30 AM	8:32 AM	8:35 AM	8:38 AM	8:45 AM	8:47 AM	8:51 AM	8:55 AM	9:05 AM	9:07 AM	9:14 AM	9:17 AM	9:20 AM	9:22 AM
9:00 AM	9:02 AM	9:05 AM	9:08 AM	9:15 AM	9:17 AM	9:21 AM	9:25 AM	9:35 AM	9:37 AM	9:44 AM	9:47 AM	9:50 AM	9:52 AM
9:30 AM	9:32 AM	9:35 AM	9:38 AM	9:45 AM	9:47 AM	9:51 AM	9:55 AM	10:05 AM	10:07 AM	10:14 AM	10:17 AM	10:20 AM	10:22 AM
10:00 AM	10:02 AM	10:05 AM	10:08 AM	10:15 AM	10:17 AM	10:21 AM	10:25 AM	10:35 AM	10:37 AM	10:44 AM	10:47 AM	10:50 AM	10:52 AM
10:30 AM	10:32 AM	10:35 AM	10:38 AM	10:45 AM	10:47 AM	10:51 AM	10:55 AM	11:05 AM	11:07 AM	11:14 AM	11:17 AM	11:20 AM	11:22 AM
11:00 AM	11:02 AM	11:05 AM	11:08 AM	11:15 AM	11:17 AM	11:21 AM	11:25 AM	11:35 AM	11:37 AM	11:44 AM	11:47 AM	11:50 AM	11:52 AM
11:30 AM	11:32 AM	11:35 AM	11:38 AM	11:45 AM	11:47 AM	11:51 AM	11:55 AM	12:05 PM	12:07 PM	12:14 PM	12:17 PM	12:20 PM	12:22 PM
12:00 PM	12:02 PM	12:05 PM	12:08 PM	12:15 PM	12:17 PM	12:21 PM	12:25 PM	12:35 PM	12:37 PM	12:44 PM	12:47 PM	12:50 PM	12:52 PM
12:30 PM	12:32 PM	12:35 PM	12:38 PM	12:45 PM	12:47 PM	12:51 PM	12:55 PM	1:05 PM	1:07 PM	1:14 PM	1:17 PM	1:20 PM	1:22 PM
1:00 PM	1:02 PM	1:05 PM	1:08 PM	1:15 PM	1:17 PM	1:21 PM	1:25 PM	1:35 PM	1:37 PM	1:44 PM	1:47 PM	1:50 PM	1:52 PM
1:30 PM	1:32 PM	1:35 PM	1:38 PM	1:45 PM	1:47 PM	1:51 PM	1:55 PM	2:05 PM	2:07 PM	2:14 PM	2:17 PM	2:20 PM	2:22 PM
2:00 PM	2:02 PM	2:05 PM	2:08 PM	2:15 PM	2:17 PM	2:21 PM	2:25 PM	2:35 PM	2:37 PM	2:44 PM	2:47 PM	2:50 PM	2:52 PM
2:30 PM	2:32 PM	2:35 PM	2:38 PM	2:45 PM	2:47 PM	2:51 PM	2:55 PM	3:05 PM	3:07 PM	3:14 PM	3:17 PM	3:20 PM	3:22 PM
3:00 PM	3:02 PM	3:05 PM	3:08 PM	3:15 PM	3:17 PM	3:21 PM	3:25 PM	3:35 PM	3:37 PM	3:44 PM	3:47 PM	3:50 PM	3:52 PM
3:30 PM	3:32 PM	3:35 PM	3:38 PM	3:45 PM	3:47 PM	3:51 PM	3:55 PM	4:05 PM	4:07 PM	4:14 PM	4:17 PM	4:20 PM	4:22 PM
4:00 PM	4:02 PM	4:05 PM	4:08 PM	4:15 PM	4:17 PM	4:21 PM	4:25 PM	4:35 PM	4:37 PM	4:44 PM	4:47 PM	4:50 PM	4:52 PM
4:30 PM	4:32 PM	4:35 PM	4:38 PM	4:45 PM	4:47 PM	4:51 PM	4:55 PM	5:05 PM	5:07 PM	5:14 PM	5:17 PM	5:20 PM	5:22 PM
5:00 PM	5:02 PM	5:05 PM	5:08 PM	5:15 PM	5:17 PM	5:21 PM	5:25 PM	5:35 PM	5:37 PM	5:44 PM	5:47 PM	5:50 PM	5:52 PM
5:30 PM	5:32 PM	5:35 PM	5:38 PM	5:45 PM	5:47 PM	5:51 PM	5:55 PM	6:05 PM	6:07 PM	6:14 PM	6:17 PM	6:20 PM	6:22 PM
6:00 PM	6:02 PM	6:05 PM	6:08 PM	6:15 PM	6:17 PM	6:21 PM	6:25 PM	6:35 PM	6:37 PM	6:44 PM	6:47 PM	6:50 PM	6:52 PM
6:30 PM	6:32 PM	6:35 PM	6:38 PM	6:45 PM	6:47 PM	6:51 PM	6:55 PM	7:05 PM	7:07 PM	7:14 PM	7:17 PM	7:20 PM	7:22 PM
7:00 PM	7:02 PM	7:05 PM	7:08 PM	7:15 PM	7:17 PM	7:21 PM	7:25 PM	7:35 PM	7:37 PM	7:44 PM	7:47 PM	7:50 PM	7:52 PM
7:30 PM	7:32 PM	7:35 PM	7:38 PM	7:45 PM	7:47 PM	7:51 PM	7:55 PM	8:05 PM	8:07 PM	8:14 PM	8:17 PM	8:20 PM	8:22 PM
8:00 PM	8:02 PM	8:05 PM	8:08 PM	8:15 PM	8:17 PM	8:21 PM	8:25 PM	8:35 PM	8:37 PM	8:44 PM	8:47 PM	8:50 PM	8:52 PM
8:30 PM	8:32 PM	8:35 PM	8:38 PM	8:45 PM	8:47 PM	8:51 PM	8:55 PM	9:05 PM	9:07 PM	9:14 PM	9:17 PM	9:20 PM	9:22 PM

Route 6

We propose increasing the service span on Route 6 to 16 hours (5:30 a.m. to 9:30 p.m.) from the 13-hour span proposed for the July 1, 2012 service realignment (6:30 a.m. to 7:30 p.m.). We also recommend increasing the frequency along Route 6 to 30 minutes across the entire service day. Collectively, these enhancements would result in an additional 1,999 VSH annually. The following table presents a sample schedule. Saturday times are highlighted in gray.

Exhibit x.28 Route 6 Optimistic Schedule

Downtown Transit Center	Benicia/Solano	Benicia/Rollingwood	Rollingwood/Springs	Ascot Parkway/Georgia	Springs/Oakwood	Tennessee/Admiral Callaghan	Tennessee/Tuolumne	Tennessee/Broadway	Vallejo Ferry Terminal	Downtown Transit Center
5:30 AM	5:33 AM	5:41 AM	5:47 AM	5:52 AM	5:58 AM	6:05 AM	6:07 AM	6:10 AM	6:17 AM	6:19 AM
6:00 AM	6:03 AM	6:11 AM	6:17 AM	6:22 AM	6:28 AM	6:35 AM	6:37 AM	6:40 AM	6:47 AM	6:49 AM
6:30 AM	6:33 AM	6:41 AM	6:47 AM	6:52 AM	6:58 AM	7:05 AM	7:07 AM	7:10 AM	7:17 AM	7:19 AM
7:00 AM	7:03 AM	7:11 AM	7:17 AM	7:22 AM	7:28 AM	7:35 AM	7:37 AM	7:40 AM	7:47 AM	7:49 AM
7:30 AM	7:33 AM	7:41 AM	7:47 AM	7:52 AM	7:58 AM	8:05 AM	8:07 AM	8:10 AM	8:17 AM	8:19 AM
8:00 AM	8:03 AM	8:11 AM	8:17 AM	8:22 AM	8:28 AM	8:35 AM	8:37 AM	8:40 AM	8:47 AM	8:49 AM
8:30 AM	8:33 AM	8:41 AM	8:47 AM	8:52 AM	8:58 AM	9:05 AM	9:07 AM	9:10 AM	9:17 AM	9:19 AM
9:00 AM	9:03 AM	9:11 AM	9:17 AM	9:22 AM	9:28 AM	9:35 AM	9:37 AM	9:40 AM	9:47 AM	9:49 AM
9:30 AM	9:33 AM	9:41 AM	9:47 AM	9:52 AM	9:58 AM	10:05 AM	10:07 AM	10:10 AM	10:17 AM	10:19 AM
10:00 AM	10:03 AM	10:11 AM	10:17 AM	10:22 AM	10:28 AM	10:35 AM	10:37 AM	10:40 AM	10:47 AM	10:49 AM
10:30 AM	10:33 AM	10:41 AM	10:47 AM	10:52 AM	10:58 AM	11:05 AM	11:07 AM	11:10 AM	11:17 AM	11:19 AM
11:00 AM	11:03 AM	11:11 AM	11:17 AM	11:22 AM	11:28 AM	11:35 AM	11:37 AM	11:40 AM	11:47 AM	11:49 AM
11:30 AM	11:33 AM	11:41 AM	11:47 AM	11:52 AM	11:58 AM	12:05 PM	12:07 PM	12:10 PM	12:17 PM	12:19 PM
12:00 PM	12:03 PM	12:11 PM	12:17 PM	12:22 PM	12:28 PM	12:35 PM	12:37 PM	12:40 PM	12:47 PM	12:49 PM
12:30 PM	12:33 PM	12:41 PM	12:47 PM	12:52 PM	12:58 PM	1:05 PM	1:07 PM	1:10 PM	1:17 PM	1:19 PM
1:00 PM	1:03 PM	1:11 PM	1:17 PM	1:22 PM	1:28 PM	1:35 PM	1:37 PM	1:40 PM	1:47 PM	1:49 PM
1:30 PM	1:33 PM	1:41 PM	1:47 PM	1:52 PM	1:58 PM	2:05 PM	2:07 PM	2:10 PM	2:17 PM	2:19 PM
2:00 PM	2:03 PM	2:11 PM	2:17 PM	2:22 PM	2:28 PM	2:35 PM	2:37 PM	2:40 PM	2:47 PM	2:49 PM
2:30 PM	2:33 PM	2:41 PM	2:47 PM	2:52 PM	2:58 PM	3:05 PM	3:07 PM	3:10 PM	3:17 PM	3:19 PM
3:00 PM	3:03 PM	3:11 PM	3:17 PM	3:22 PM	3:28 PM	3:35 PM	3:37 PM	3:40 PM	3:47 PM	3:49 PM
3:30 PM	3:33 PM	3:41 PM	3:47 PM	3:52 PM	3:58 PM	4:05 PM	4:07 PM	4:10 PM	4:17 PM	4:19 PM
4:00 PM	4:03 PM	4:11 PM	4:17 PM	4:22 PM	4:28 PM	4:35 PM	4:37 PM	4:40 PM	4:47 PM	4:49 PM
4:30 PM	4:33 PM	4:41 PM	4:47 PM	4:52 PM	4:58 PM	5:05 PM	5:07 PM	5:10 PM	5:17 PM	5:19 PM
5:00 PM	5:03 PM	5:11 PM	5:17 PM	5:22 PM	5:28 PM	5:35 PM	5:37 PM	5:40 PM	5:47 PM	5:49 PM
5:30 PM	5:33 PM	5:41 PM	5:47 PM	5:52 PM	5:58 PM	6:05 PM	6:07 PM	6:10 PM	6:17 PM	6:19 PM
6:00 PM	6:03 PM	6:11 PM	6:17 PM	6:22 PM	6:28 PM	6:35 PM	6:37 PM	6:40 PM	6:47 PM	6:49 PM
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7:30 PM	7:33 PM	7:41 PM	7:47 PM	7:52 PM	7:58 PM	8:05 PM	8:07 PM	8:10 PM	8:17 PM	8:19 PM
8:00 PM	8:03 PM	8:11 PM	8:17 PM	8:22 PM	8:28 PM	8:35 PM	8:37 PM	8:40 PM	8:47 PM	8:49 PM
8:30 PM	8:33 PM	8:41 PM	8:47 PM	8:52 PM	8:58 PM	9:05 PM	9:07 PM	9:10 PM	9:17 PM	9:19 PM

Route 7

We propose increasing the service span on Route 7 to 16 hours (5:30 a.m. to 9:30 p.m.) from the 13-hour span proposed for the July 1, 2012 service realignment (6:30 a.m. to 7:30 p.m.). We also recommend increasing the frequency along Route 7 to 30 minutes across the entire service day. Collectively, these enhancements would result in an additional 2,284 VSH annually. Exhibit x.29 presents a sample schedule. Saturday times are highlighted in gray.

Exhibit x.29 Route 7 Optimistic Schedule

Downtown Transit Center	Florida/ Amador	Springs/ Oakwood	Ascot Parkway/ Columbus	Ascot Parkway/ Redwood	Gateway Plaza	Ascot Parkway/ Redwood	Ascot Parkway/ Columbus	Springs/ Oakwood	Florida/ Amador	Downtown Transit Center
5:30 AM	5:36 AM	5:42 AM	5:46 AM	5:50 AM	5:58 AM	6:06 AM	6:10 AM	6:14 AM	6:20 AM	6:26 AM
6:00 AM	6:06 AM	6:12 AM	6:16 AM	6:20 AM	6:28 AM	6:36 AM	6:40 AM	6:44 AM	6:50 AM	6:56 AM
6:30 AM	6:36 AM	6:42 AM	6:46 AM	6:50 AM	6:58 AM	7:06 AM	7:10 AM	7:14 AM	7:20 AM	7:26 AM
7:00 AM	7:06 AM	7:12 AM	7:16 AM	7:20 AM	7:28 AM	7:36 AM	7:40 AM	7:44 AM	7:50 AM	7:56 AM
7:30 AM	7:36 AM	7:42 AM	7:46 AM	7:50 AM	7:58 AM	8:06 AM	8:10 AM	8:14 AM	8:20 AM	8:26 AM
8:00 AM	8:06 AM	8:12 AM	8:16 AM	8:20 AM	8:28 AM	8:36 AM	8:40 AM	8:44 AM	8:50 AM	8:56 AM
8:30 AM	8:36 AM	8:42 AM	8:46 AM	8:50 AM	8:58 AM	9:06 AM	9:10 AM	9:14 AM	9:20 AM	9:26 AM
9:00 AM	9:06 AM	9:12 AM	9:16 AM	9:20 AM	9:28 AM	9:36 AM	9:40 AM	9:44 AM	9:50 AM	9:56 AM
9:30 AM	9:36 AM	9:42 AM	9:46 AM	9:50 AM	9:58 AM	10:06 AM	10:10 AM	10:14 AM	10:20 AM	10:26 AM
10:00 AM	10:06 AM	10:12 AM	10:16 AM	10:20 AM	10:28 AM	10:36 AM	10:40 AM	10:44 AM	10:50 AM	10:56 AM
10:30 AM	10:36 AM	10:42 AM	10:46 AM	10:50 AM	10:58 AM	11:06 AM	11:10 AM	11:14 AM	11:20 AM	11:26 AM
11:00 AM	11:06 AM	11:12 AM	11:16 AM	11:20 AM	11:28 AM	11:36 AM	11:40 AM	11:44 AM	11:50 AM	11:56 AM
11:30 AM	11:36 AM	11:42 AM	11:46 AM	11:50 AM	11:58 AM	12:06 PM	12:10 PM	12:14 PM	12:20 PM	12:26 PM
12:00 PM	12:06 PM	12:12 PM	12:16 PM	12:20 PM	12:28 PM	12:36 PM	12:40 PM	12:44 PM	12:50 PM	12:56 PM
12:30 PM	12:36 PM	12:42 PM	12:46 PM	12:50 PM	12:58 PM	1:06 PM	1:10 PM	1:14 PM	1:20 PM	1:26 PM
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1:30 PM	1:36 PM	1:42 PM	1:46 PM	1:50 PM	1:58 PM	2:06 PM	2:10 PM	2:14 PM	2:20 PM	2:26 PM
2:00 PM	2:06 PM	2:12 PM	2:16 PM	2:20 PM	2:28 PM	2:36 PM	2:40 PM	2:44 PM	2:50 PM	2:56 PM
2:30 PM	2:36 PM	2:42 PM	2:46 PM	2:50 PM	2:58 PM	3:06 PM	3:10 PM	3:14 PM	3:20 PM	3:26 PM
3:00 PM	3:06 PM	3:12 PM	3:16 PM	3:20 PM	3:28 PM	3:36 PM	3:40 PM	3:44 PM	3:50 PM	3:56 PM
3:30 PM	3:36 PM	3:42 PM	3:46 PM	3:50 PM	3:58 PM	4:06 PM	4:10 PM	4:14 PM	4:20 PM	4:26 PM
4:00 PM	4:06 PM	4:12 PM	4:16 PM	4:20 PM	4:28 PM	4:36 PM	4:40 PM	4:44 PM	4:50 PM	4:56 PM
4:30 PM	4:36 PM	4:42 PM	4:46 PM	4:50 PM	4:58 PM	5:06 PM	5:10 PM	5:14 PM	5:20 PM	5:26 PM
5:00 PM	5:06 PM	5:12 PM	5:16 PM	5:20 PM	5:28 PM	5:36 PM	5:40 PM	5:44 PM	5:50 PM	5:56 PM
5:30 PM	5:36 PM	5:42 PM	5:46 PM	5:50 PM	5:58 PM	6:06 PM	6:10 PM	6:14 PM	6:20 PM	6:26 PM
6:00 PM	6:06 PM	6:12 PM	6:16 PM	6:20 PM	6:28 PM	6:36 PM	6:40 PM	6:44 PM	6:50 PM	6:56 PM
6:30 PM	6:36 PM	6:42 PM	6:46 PM	6:50 PM	6:58 PM	7:06 PM	7:10 PM	7:14 PM	7:20 PM	7:26 PM
7:00 PM	7:06 PM	7:12 PM	7:16 PM	7:20 PM	7:28 PM	7:36 PM	7:40 PM	7:44 PM	7:50 PM	7:56 PM
7:30 PM	7:36 PM	7:42 PM	7:46 PM	7:50 PM	7:58 PM	8:06 PM	8:10 PM	8:14 PM	8:20 PM	8:26 PM
8:00 PM	8:06 PM	8:12 PM	8:16 PM	8:20 PM	8:28 PM	8:36 PM	8:40 PM	8:44 PM	8:50 PM	8:56 PM
8:30 PM	8:36 PM	8:42 PM	8:46 PM	8:50 PM	8:58 PM	9:06 PM	9:10 PM	9:14 PM	9:20 PM	9:26 PM

Introduce Fixed-Route Service in Benicia

Transit service in Benicia has historically failed to meet either the City's expectations or industry standards with respect to productivity. We believe this can be attributed to a variety of factors including:

- Poorly designed service delivery,
- Confusing fare structure, and
- Mobility needs/priorities of the community.

We believe we can address these challenges through a fresh approach including implementation of a streamlined fare structure (detailed in Phase 1 Recommendations), enhanced marketing to educate the community regarding the benefits of riding public transit, and the introduction of a practical route network that is well-connected to the region as a whole. Therefore, we recommend the introduction of two new routes: one serving as a local connection between Benicia and Vallejo (Route 8), the other as a community circulator operating solely within Benicia (Route 9).

Route 8

While Route 78 already serves as a link between Benicia and Vallejo, it is designed primarily to transport patrons to and from the Pleasant Hill BART station. As a result, simply adding frequency along that route would not make sense as the resulting trips would not correspond with BART train times. Therefore, we propose the creation of a new route – Route 8 – which would operate between Benicia and Vallejo every 60 minutes during those hours when Route 78 is not operating at 30-minute frequency. We forecast this service would require 2,121 Vehicle Service Hours annually (weekday and Saturday).

Exhibit x.30 Proposed Route 8

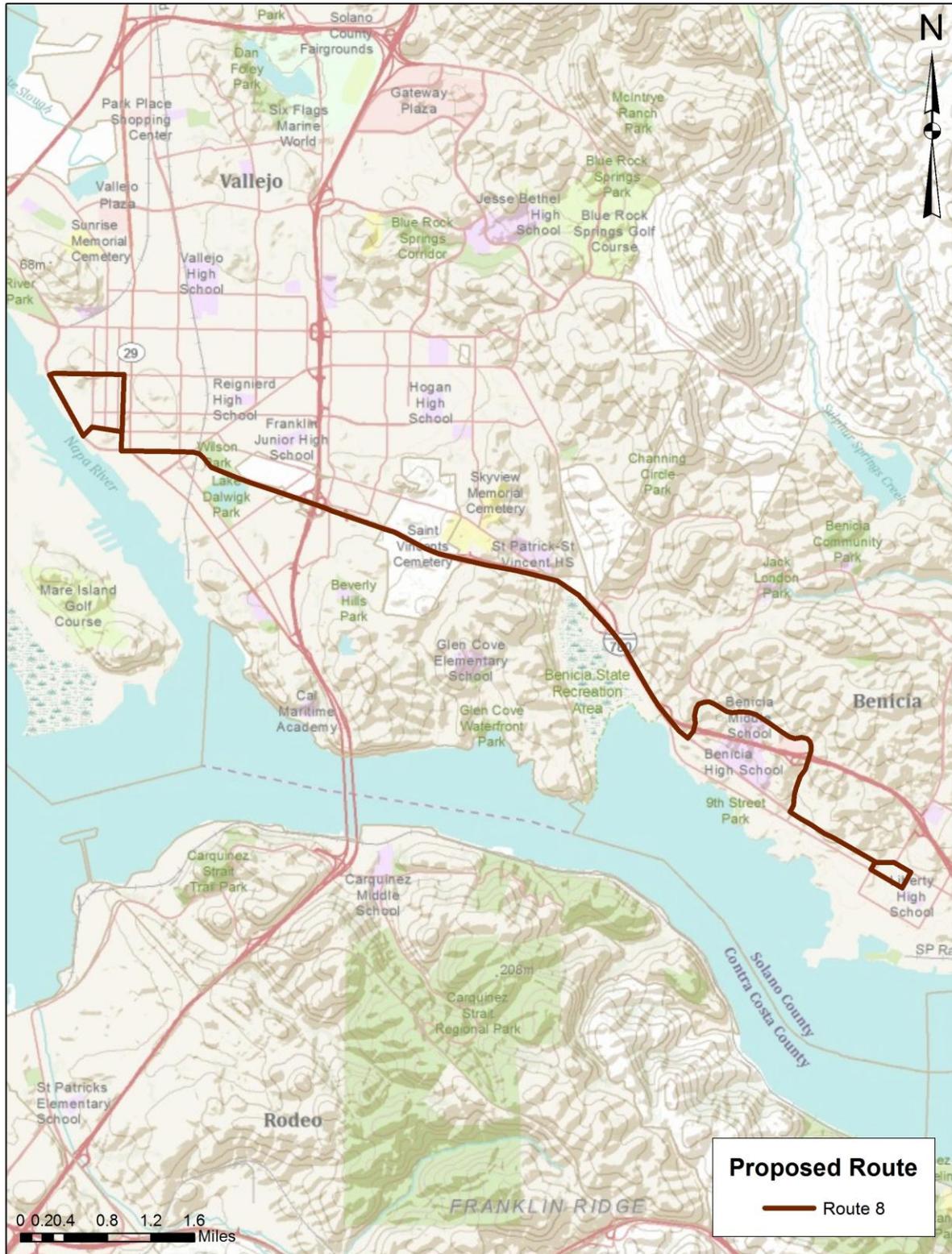


Exhibit x.31 presents proposed sample operating schedule for Route 8. We recommend the same schedule on Saturday.

Exhibit x.31 Route 8 Optimistic Schedule

Ferry Terminal	Transit Center	Southampton Shopping Center	Military & First	Southampton Shopping Center	Transit Center	Ferry Terminal
7:45 AM	7:50 AM	8:06 AM	8:12 AM	8:18 AM	8:34 AM	8:37 AM
8:45 AM	8:50 AM	9:06 AM	9:12 AM	9:18 AM	9:34 AM	9:37 AM
9:45 AM	9:50 AM	10:06 AM	10:12 AM	10:18 AM	10:34 AM	10:37 AM
10:45 AM	10:50 AM	11:06 AM	11:12 AM	11:18 AM	11:34 AM	11:37 AM
11:45 AM	11:50 AM	12:06 PM	12:12 PM	12:18 PM	12:34 PM	12:37 PM
12:45 PM	12:50 PM	1:06 PM	1:12 PM	1:18 PM	1:34 PM	1:37 PM
1:45 PM	1:50 PM	2:06 PM	2:12 PM	2:18 PM	2:34 PM	2:37 PM
2:45 PM	2:50 PM	3:06 PM	3:12 PM	3:18 PM	3:34 PM	3:37 PM

Route 9

The two deviated fixed-routes (i.e., flex routes) operating in Benicia are unproductive (1.8 and 1.4 Passengers/VSH for Routes 21 and 22, respectively). Therefore, we recommend eliminating them and replacing with a general-public dial-a-ride on July 1, 2012.

We do not believe a general public dial-a-ride program is the most effective use of public transit dollars in Benicia. General public dial-a-ride programs are typically unproductive and not cost-effective. Therefore, we recommend SolTrans transition (within the next five years) to a community circulator within Benicia which would serve key trip generators (i.e., schools, regional transfer points, central business district). The proposed circulator would operate every 60 minutes with the same service span as the overall system. We forecast this service improvement would require approximately 4,488 Vehicle Service Hours annually (weekday and Saturday).

Exhibit x.32 Proposed Route 9

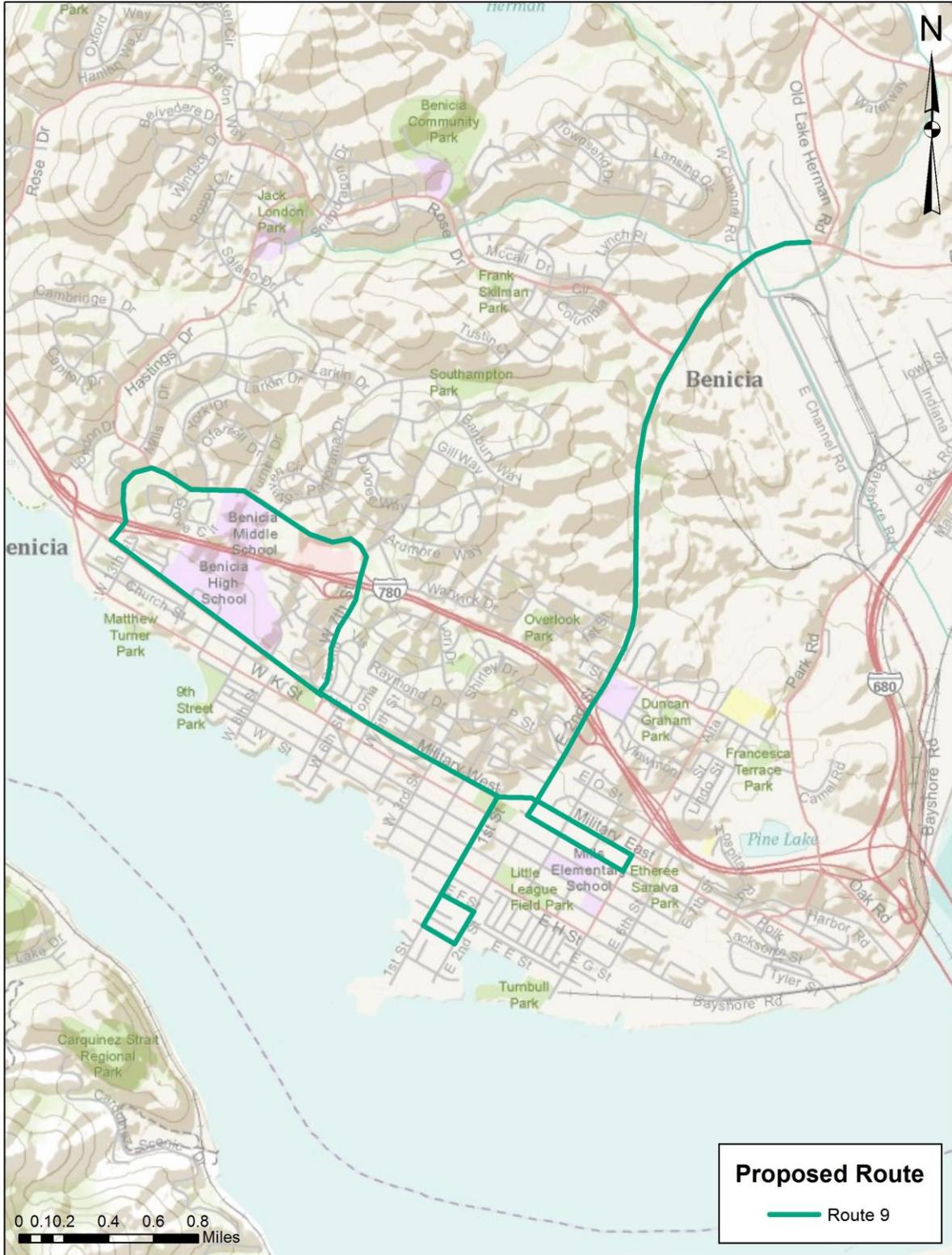


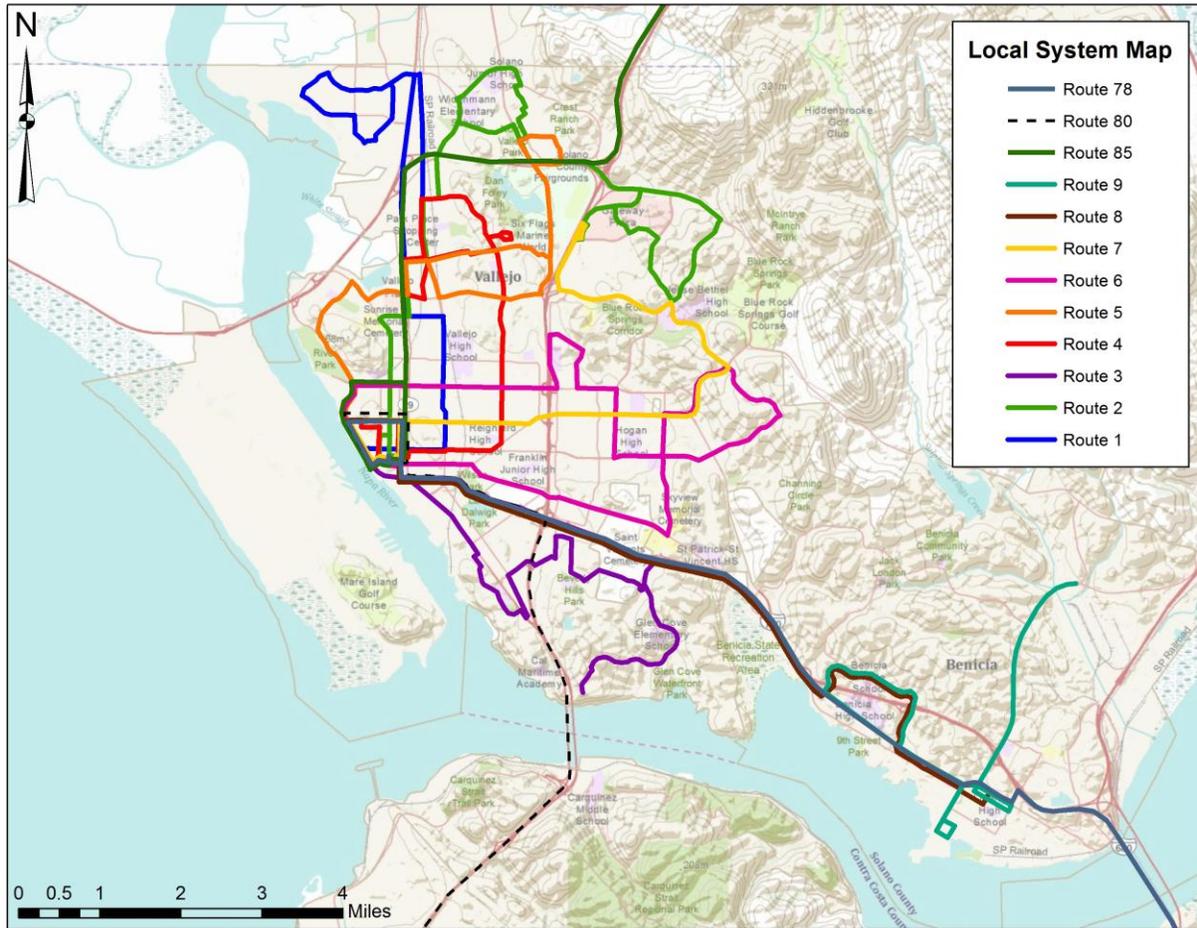
Exhibit x.33 presents a sample operating schedule for Route 9. We recommend the same on Saturday.

Exhibit x.33 Route 9 Optimistic Schedule

E 2nd/ Industrial	E 5th/ Military	Military/ 1st	Southampton Shopping Center	Military/ 1st	E 5th/ Military	E 2nd/ Industrial
5:30 AM	5:42 AM	5:47 AM	5:57 AM	6:12 AM	6:15 AM	6:25 AM
6:30 AM	6:42 AM	6:47 AM	6:57 AM	7:12 AM	7:15 AM	7:25 AM
7:30 AM	7:42 AM	7:47 AM	7:57 AM	8:12 AM	8:15 AM	8:25 AM
8:30 AM	8:42 AM	8:47 AM	8:57 AM	9:12 AM	9:15 AM	9:25 AM
9:30 AM	9:42 AM	9:47 AM	9:57 AM	10:12 AM	10:15 AM	10:25 AM
10:30 AM	10:42 AM	10:47 AM	10:57 AM	11:12 AM	11:15 AM	11:25 AM
11:30 AM	11:42 AM	11:47 AM	11:57 AM	12:12 PM	12:15 PM	12:25 PM
12:30 PM	12:42 PM	12:47 PM	12:57 PM	1:12 PM	1:15 PM	1:25 PM
1:30 PM	1:42 PM	1:47 PM	1:57 PM	2:12 PM	2:15 PM	2:25 PM
2:30 PM	2:42 PM	2:47 PM	2:57 PM	3:12 PM	3:15 PM	3:25 PM
3:30 PM	3:42 PM	3:47 PM	3:57 PM	4:12 PM	4:15 PM	4:25 PM
4:30 PM	4:42 PM	4:47 PM	4:57 PM	5:12 PM	5:15 PM	5:25 PM
5:30 PM	5:42 PM	5:47 PM	5:57 PM	6:12 PM	6:15 PM	6:25 PM
6:30 PM	6:42 PM	6:47 PM	6:57 PM	7:12 PM	7:15 PM	7:25 PM
7:30 PM	7:42 PM	7:47 PM	7:57 PM	8:12 PM	8:15 PM	8:25 PM
8:30 PM	8:42 PM	8:47 PM	8:57 PM	9:12 PM	9:15 PM	9:25 PM

Exhibit x.34 illustrates the proposed local system following the proposed July 1, 2012 service realignment as well as the Benicia proposed routes (Routes 8 and 9).

Exhibit x.34 Proposed Local System with Benicia Routes



Dial-A-Ride Recommendations

Under SolTrans there are five different types of demand-response and ADA Paratransit services currently operating throughout the service area: Vallejo Paratransit, Benicia Paratransit (ADA Plus), Benicia Dial-A-Ride (general public), Medical Shuttle (general public), and Taxicab Scrip Program.

The following recommendations pertain to demand-response services currently being provided within the SolTrans service area.

Benicia General Public Dial-A-Ride

Given the proposed elimination of Routes 21 and 22 in Benicia, we recommend expanding the Benicia general-public dial-a-ride service span to reflect the current operating hours of the two flex routes (i.e., 5:50 a.m. to 8:50 a.m., and 3:50 p.m. to 5:50 p.m.). The general-public dial-a-ride service would operate all day with a single vehicle reflective of historic demand (i.e., between 1.3 and 1.8 Passengers/VSH).

Paratransit

SolTrans currently allocates approximately 12,000 Vehicle Service Hours annually for the provision of ADA Paratransit service. We forecast this would remain unchanged in FY 2012/13 absent the implementation of an alternative service delivery model.

Given the anticipated budget shortfall beginning FY 2012/13, SolTrans is committed to identifying all practical cost-reduction and productivity enhancing opportunities. In so doing, the consultant team has identified a series of possible alternatives to the historic paratransit delivery service approach, aimed at both consolidation and enhanced coordination. The options include utilizing taxi vouchers to limit demand for ADA paratransit trips, implementing a “one-stop” call center, and/or introducing a hybrid brokerage paratransit model similar to those in a growing number of California communities. We recommend SolTrans staff work with the Board to identify the most appropriate option moving forward.

Currently, dispatching is provided via the operations contractor whereby patrons call a centralized line for trip requests. When a patron calls for a trip request, the dispatcher identifies the most appropriate service (i.e., general public dial-a-ride or ADA Paratransit) and schedules the trip at or near the requested time (within a 60-minute window). Capital purchases and vehicle maintenance are the responsibility of SolTrans.

Model 1: Integration of Taxicab and ADA Paratransit

This model is basically a consolidation of DAR ADA Paratransit services and the Taxicab Scrip Program. Under this service alternative, we recommend SolTrans replace the existing DAR services with a taxi voucher program; or as an alternative, integrate the taxi component into the current DAR/ADA program. Patrons would purchase discount ticket booklets which would reduce the cost of a taxi ride below the normal dial-a-ride fare. This model is most suitable under Phase II, when Benicia community circulators are introduced and Benicia general public dial-a-ride can be completely eliminated. This would allow the Taxicab program, or consolidated dial-a-ride/ADA paratransit program, to become solely an eligibility-based, curb-to-curb service.

The main benefit to this model is the flexibility so that the program’s response could be tailored to actual demand, thereby reducing vehicle service miles and hours. In addition, the first alternative of this model would not require any capital purchases.

Among the potential challenges associated with this service alternative is a potential increase in SolTrans administrative cost, as well as reduced control as to the service quality and customer service. To mitigate these concerns, we believe it is critical any resulting contract include stipulations regarding critical/sensitive program components, contractor employee fraud, control over training, or program/service/identity/branding.

Model 2: Call Center

This service delivery option requires the hiring of a mobility manager to “construct” and manage a network of public and private service providers. Patrons would call a single number for dispatch which would assign trips to the most appropriate service provider reflective of patron’s need, eligibility, and trip origin/destination. Although currently there is a single dispatch number available to schedule a trip for SolTrans (Vallejo and Benicia) dial-a-ride and Paratransit services, an overlap may exist with other social and human service organizations which provide transportation for their respective clients/programs. For example, a senior adult may use Benicia dial-a-ride to get to a Senior Center for nutritional services, yet a separate dedicated service may already be provided by the Senior Center to transport program participants.

The benefits of this service delivery alternative would be realized not only by SolTrans, but also by the residents and transportation network as a whole; wherein theoretically fewer resources would be required to transport the same level of demand. Some benefits specific to SolTrans include limiting demand by spreading trips over multiple agencies/providers; and potentially leveraging the value of program resources (e.g., fleet, drivers). This model could be implemented in a much shorter timeframe than Models 1 and 3 and could also be eligible for additional/new grant funding.

Potential drawbacks include minimal control over quality/training of other service providers, etc. The degree of cost savings is unknown and could be modest when compared to the anticipated increase in administrative costs. This model could also require significant energy to identify and initiate coordination with the various organizations providing transportation services throughout Benicia and Vallejo.

Model 3: Brokerage Hybrid

This service delivery alternative is a hybrid between the two prior models. Through this option we recommend the utilization of a private brokerage firm to schedule all dial-a-ride trips utilizing a potentially broad array of service providers (traditional dial-a-ride, taxis, limo service, non-emergency medical transportation, etc.). Under this model, we still recommend the consolidation of the ADA Paratransit and Taxicab Scrip programs. In addition, as recommended under Phase II, we recommend the elimination of general public dial-a-ride after development of a Benicia community circulator (see page 44).

There are many benefits to this model including significant cost savings associated with reduction in service levels and demand, as well as potentially administrative costs; services being tailored to, and reflecting, actual demand; and virtually no capital investment. The primary drawbacks for SolTrans include reduced control over operations, customer service, and training. This service alternative would also require

the largest timeframe for implementation, as SolTrans would need to conduct a competitive procurement for a private brokerage and facilitate coordination.

Lastly, based on the experience of other California transit providers, we estimate this process would require four months to complete. Further, given the current SolTrans staffing level, we believe the Board would need to either hire additional agency staffers or retain the services of a qualified consultant to assess the effectiveness of the hybrid brokerage service delivery alternative.

Additional/Supplementary Recommendations

The following recommendations relate specifically to time and days SolTrans provides service within southern Solano County as well as the marketing community outreach needed to enhance public awareness and increase annual ridership and fare revenue.

Introduce Sunday Service

While Sunday service is recommended to be eliminated as part of the proposed service realignment on July 1, 2012, we believe it does have value and should be considered for re-introduction should funding become available in out years. The scope of service planned for possible reintroduction would determine the actual cost. However, reinstating at the current level [i.e., Routes 5 (597 VSH/Year), 80 (1144 VSH/Year), 85 (520 VSH/Year), and 200 (104 VSH/Year)] would result in an additional 2,366 VSH annually. Reintroducing at the level of the proposed Saturday service would require an additional 6,946 VSH annually.

Prepare/Implement Marketing Plan

One of the most common barriers to use of transit service in any community is lack of service awareness as well as lack of understanding regarding the benefits transit provides with respect to cost savings, convenience, and the environment. This is particularly true in Benicia, where a sizeable portion of the population historically uses personal vehicles for the majority of both commute-related and discretionary travel.

The consultant team recommends SolTrans prepare and implement a Marketing Plan starting in FY 2012/13. This Plan should be community-specific, and its scope would depend in large part on the scale and scope of planned service adjustments. In the short-term, as SolTrans potentially realigns its service structure, the Plan should focus on educating the community regarding the overall benefits of using transit versus their personal vehicles in addition to specific tactics designed to educate the public on how to use the new system and its benefits. In the longer-term, marketing should be used to support the ultimate transition toward a full roll-out of the post-July 2012 system in Benicia, as well as alternative demand-response service delivery approaches. Some or all

of the costs associated with the proposed would be recouped through increased ridership and fare revenue.

We believe the Marketing Plan should include the following elements:

- Target Markets
 - Primary and secondary,
- Demographic and psychographic. Situation Analysis
 - Strengths and weaknesses, and
 - Opportunities and threats.
- Advertising Plan
 - Print media and electronic media,
 - Outdoor media,
 - Social media and
 - Direct mail.
- Public Communications
 - Community outreach,
 - Community partnerships,
 - Gained media and
 - Community event participation.
- Project Budget
- Implementation Timeline
- Means of Assessing Impact (ROI)



DATE: December 27, 2011
TO: SolTrans Technical Advisory Committee
FROM: Jeanine Wooley, Director of Operations
RE: Service Change Timeline

Discussion:

SolTrans retained Moore & Associates, a professional transportation consulting firm, in early 2011 to prepare a Short Range Transit Plan. This document is a five-year plan comprised of a series of elements, such as level of service, capital plan, financial plan, and system performance standards. The Scope of Work included hosting Public Workshops and surveying riders to engage the community and gather comments to assist in the development of the Operations Plan. This was completed in November 2011.

SolTrans faces a \$3.0M structural deficit beginning FY13 which will be addressed through a combination of contract negotiations with MV Transportation, our operations and maintenance contractor, as well as service reductions. The proposed plan recommends service reductions and realignment of the service area thus creating a sustainable, reliable, and productive system. The plan also recommends a new, streamlined fare structure and alternative cost effective service delivery options for demand response service. Service recommendations, along with a fare structure, and implementation timeline were presented to the Board of Directors at its December meeting. The Short Range Transit Plan (SRTP) is scheduled for completion in December 2011. In January, staff will seek Board approval to move forward with the public process.

Recommendation:

Forward a recommendation to the SolTrans Board to distribute the proposed service modification implementation timeline for public comment.

Attachments:

- A. Service Modification Implementation Timeline

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Service Modification Implementation Timeline

Target Service Implementation Date: Monday, July 2, 2012

Task	Date	Comments
Presentation to Technical Advisory Committee	January (Date TBA)	Acclimate TAC with budget, system realignment, fare structure.
Public Outreach - Draft Public Maps/Schedules/fare structure/Meetings	2/6/2012	Prepare public notices for distribution
Public Meetings - Service Area 1	4 meetings to be held week of 3/12/2012	
Public Meetings - Service Area 2	2 meetings to be held week of 3/5/2012	
Finalize timetables	3/23/2012	Revise and post based upon public comment
Board Approval / Public Hearing	4/19/2012	
Final headway to contractor	04/20/12	
Service Implementation	7/2/2012	